

MINUTES BOARD OF DIRECTORS MEETING #54

Wednesday, September 6, 2017 @ 5:00 p.m. Quidi Vidi Boathouse, 10 Clancey Drive, St. John's, NL

IN ATTENDANCE:

- Ed Grant, Chairperson
- Bill Bailey, Clarenville and Isthmus
- Danny Breen, City of St. John's
- Wally Collins, City of St. John's
- Joy Dobbie, Trinity Bay South and Isthmus East
- Ron Ellsworth, City of St. John's
- Sandy Hickman, City of St. John's
- Jonathan Galgay, City of St. John's
- Dave Lane, City of St. John's
- Harold Mullowney, Southern Shore
- Peggy Roche, Small Metro
- Tom Hann, City of St. John's
- Dennis O'Keefe, City of St. John's
- Sam Whalen, Bay Roberts

OTHER ATTENDEES:

- Ken T. Kelly, Chief Administrative Officer, ERSB
- Christie Dean, Manager Waste Operations, ERSB
- Bradley Power, Board Clerk/Outreach Coordinator, ERSB
- Andrew Niblock, City of St. John's
- LynnAnn Winsor, City of St. John's

REGRETS:

- Dave Aker, Mount Pearl
- Bruce Tilley, City of St. John's
- Art Puddister, City of St. John's
- Gordon Stone, Trinity Conception North
- Gerard Tilley, CBS
- Sterling Willis, Town of Paradise

• Stephen Colford, Manager Waste and Recycling Division, City of St. John's

PROCEEDINGS:

1) CALL TO ORDER

Mr. Grant called the meeting to order at 5:09 p.m. He also welcomed Ms. LynnAnn Winsor who is the Director of Public Works with the City of St. John's.

2) ADOPTION OF AGENDA

It was moved and seconded (Mr. Mullowney/Ms. Dobbie) to adopt the Agenda as tabled. MOTION 2017-048: Carried (unanimously)

3) REVIEW OF MINUTES

It was moved and seconded (Mr. Mullowney/Ms. Dobbie) that the Minutes of the June 27, 2017 meeting of the Eastern Regional Service Board be adopted as tabled. MOTION 2017-049: Carried (unanimously)

4) COMMITTEE REPORTS

a) Finance & Audit Committee (Wednesday, August 30, 2017)

1) Board Expenditures Report:

Mr. Breen noted the cheque register and payroll summary for the months of June and July were included in the meeting package.

He explained the June payroll is slightly higher because of a contract payout to one employee, and July includes the quarterly per diem paid to Board members.

The Cheque register includes the regular payments to waste collection contractors and City of St. John's for tipping fees.

It was moved and seconded (Mr. Breen/Mr. Galgay) that Eastern Regional Service Board accept the board expenditures (Cheque Register and Payroll Summary) for June and July 2017, as tabled. MOTION 2017-050: Carried (unanimously)

2) 2018 Budget:

The draft 2018 Budget was tabled having been presented to the Finance and Audit Committee. Mr. Breen ran through the highlights.

The budget includes an overall market wage increase of 1.7% of gross wages, which is the three year average of CPI included in the salary costs. This increase does not apply to Board members.

Through Budget 2018, an additional position will be created for a Highway Transport Equipment Operator to drive the additional grapple truck that was purchased in 2017. This will be discussed further along in the meeting as well. The truck is expected to be delivered mid fall. This is a regional cost.

In 2018 there will be a reduction of one waste collector position in the ERSB internal operation.

In respect to the Clarenville Transfer Station, ERSB is not anticipating that the Discovery Regional Service Board will become operational and start hauling material to Clarenville in 2018. Budget has therefore been reduced for expenditures and projected revenues in this regard.

The ERSB expects to spend less on internal service as it shifts work to contractors and reduces staff. The Board may see some communities opting to contract on their own starting in 2018, and therefore contracted costs have been reduced.

The operating reserve has been removed for 2018, which is a reduction of \$350,000.

Capital expenditures for 2018 mainly consist of the maintenance building at Whitbourne. This facility has been delayed since 2016 and the capital funds have been received.

Revenues in the budget assume waste collection fee stay at \$180 per property, tipping fees at Robin Hood Bay are \$67.60/\$20.00, and the transportation charge from Clarenville remains at \$20.00.

Ms. Roche arrived at 5:14 p.m.

Mr. Ellsworth asked if the Committee Chair, Mr. Breen, had any issues with the budget as presented. Mr. Breen responded that he is completely satisfied with the budget as presented.

Mr. Kelly noted the \$3.347 million draw on Robin Hood Bay in relation to the provision of waste collection services throughout the region. He added the number has flat lined. That will only change if the Board brings on new services and allocates some of the administrative costs currently born by the tipping fee to other services.

There were no additional questions from the Board.

It was moved and seconded (Mr. Breen/Mr. Hann) that Eastern Regional Service Board adopt the 2018 Budget as tabled. MOTION 2017-051: Carried (unanimously)

3) 2018 Fee Schedule:

Mr. Breen noted there are no proposed changes in the rates for 2018. The Fee Schedule is unchanged from 2017. This should be a good news story for all stakeholders and clients in terms of no fee increases in major categories for the fifth year in a row.

It was moved and seconded (Mr. Breen/Mr. Ellsworth) that Eastern Regional Service Board adopt the 2018 Fee Schedule as tabled. MOTION 2017-052: Carried (unanimously)

4) Extension of Tenders for Bay de Grave and Southern Shore:

Mr. Breen noted there was a briefing note tabled in the meeting package that compares the cost per household for the two existing contracts in the Bay de Grave and Southern Shore sub-regions.

He explained that the Finance and Audit Committee looked at the cost for the two contracts, and given that the larger area is at a fairly low price per household determined that by extending both for another six months ERSB could maintain its costs and household fee of \$180.

Mr. Hickman Arrives at 5:20 p.m.

Mr. Breen went on to say one benefit of extending for six months is that ERSB will then have contracts expiring in summer versus trying to turn them over during the holidays and winter season. During the end of year timeframe, any problems seem to be magnified so staff are looking to mitigate end-of-year and weather-related issues. However, staff still need to ask each of the communities in these respective contracts if they want to continue with the regional service.

It was moved and seconded (Mr. Breen/Mr. Lane) that Eastern Regional Service Board ask municipalities in the Bay de Grace and Southern Shore sub-regions if they want to continue with the regional curbside waste collection service and extend the corresponding contracts for these areas until June 30, 2018. MOTION 2017-053: Carried (unanimously)

5) Tender for Whitbourne Maintenance Depot:

The committee recommends the Board cancel the tender process and not award the contract, and then seek bids again in the spring (six months from now), with the hope of starting construction in the summer of 2018.

It was moved and seconded (Mr. Breen/Mr. Whalen) that the Eastern Regional Service Board cancel the tender process and seek tenders for the construction in six months' time for the spring of 2018. MOTION 2017-054: Carried (unanimously)

6) Full-time Temporary Positions to Full-time Permanent Positions and Addition of Highway Equipment Operator:

Mr. Breen noted the briefing note in the meeting package which outlines the cost per unit for the curbside program from 2012 up to 2017. He went on to say the price per unit was the highest in 2014, which is the year the Board decided to develop its own internal capacity by buying its own equipment and hiring staff.

Since 2014, the price for the contracted services has steadily declined. So, the development of internal capacity at the ERSB has had its desired affect by putting pressure on the contractors to lower prices or lose the work entirely.

Mr. Breen said it therefore makes sense to continue with the internal curbside program and in doing so the Board should make the temporary positions full-time permanent positions.

He added that earlier in the meeting during the budget process the Board approved the funding to create an additional Highway Equipment Operator.

It was moved and seconded (Mr. Breen/Mr. Hickmans) that the Eastern Regional Service Board make the three (3) waste collector and two (2) labourer positions permanent as of January 2, 2018, and an additional Highway Equipment Operator permanent position be created in October 2017. MOTION 2017-055: Carried (unanimously)

b) Strategy and Policy Committee

Mr. Kelly noted whereas the Strategy and Policy Committee did not meet since the last Board meeting, there were no Notices of Motions and/or information to be tabled for consideration.

c) Governance Committee (Tuesday, August 29, 2017)

1) Office of the Citizen's Representative Investigation Update:

Mr. Mullowney noted the Board was added to list of public organizations that fall under the investigative authority of the Office of the Citizens' Representative in March of this year. The Citizens' Representative acts as an ombudsman for complaints from individuals that they have been subject to an error or decision of an administrative nature that is contrary to law, wrong, unreasonable, unfair, etc.

Mr. Mullowney added that during the spring the Board received one letter of investigation and several informal requests that have received a response and been closed.

Since June, the Board has received three letters from the Citizens' Representative informing that investigations have been initiated. Staff have provided information to the investigator on one of these files and are working on the other two. Mr. Mullowney added that responding to these investigations has a significant impact on resources.

Mr. Mullowney went on to highlight that one of the current three investigations deals with an administrative manner, while the other two raise questions about the Board's decisions in particular the exemption policy for uninhabitable properties.

Mr. Mullowney noted the committee felt the investigations of Board policy decisions can have impacts that affect more than a single individual case.

He concluded by saying staff will continue to work with the investigators of the Citizen's Representative and will keep the Governance Committee informed as these investigations proceed and if new investigations are started.

Mr. Hann left the meeting at 5:35 p.m.

Mr. Grant noted Mr. Kelly would keep everyone informed moving forward.

It was moved and seconded (Mr. Mullowney/Mr. Hickman) that staff be directed to cooperate fully and quickly with all requests of the Office of the Citizens' Representative. MOTION 2017-056: Carried (unanimously)

2) Access to Information and Protection of Privacy (ATIPP) Update:

Mr. Kelly noted a request was received in late July from an applicant seeking information with regards to all financial payments made to a

particular Board member for the last six years. The specific wording of the request was as follows:

"All financial payments, remuneration, expense claims, and per diem, travel claims for or related to (name of Board member redacted) covering the last six years."

Mr. Kelly went on to say this request has been completed as of August 16 and the applicant is in possession of the materials.

He added that for Board member's information any travel or expense related payments made to staff or a Board member are part of the monthly cheque register. So this piece of the information is already publically available in the minutes of each Board meeting.

Additionally, the amount paid to Board members as a group is disclosed each quarter when it is included in the payroll summary. So again, this information is publically available as well.

Mr. Kelly concluded by saying that the amount paid to a particular Board member or staff person for per diem or salary is information that must be disclosed and is not protected information or an invasion of your privacy.

5) CORRESPONDENCE

There was no correspondence to be discussed.

6) NEW BUSINESS

a) ATV Usage Policy for Waste recovery Facilities:

Mr. Dobbie noted the new ATV policy approved by the Board for Waste Recovery Facilities has created some discussion in her area an she has had to explain the position of the Board on a few occassions.

Mr. Grant reminded Board members of the new policy. He said it was obvious why it was needed, specifically the liability it puts on ERSB.

Mr. Kelly said if ATVs are not permitted on a public road / highway then they can't come into the facility. Mr. Kelly noted that ATVs are registered for trail use only in Newfoundland and Labrador. He suggested the RCMP might be turning a blind eye in rural parts of the province where ATV use is historically higher than urban centres.

Mr. Grant suggested that the solution to this issue is simple - if it is illegal to drive ATVs on the road, then they shouldn't be on the waste site. If they are allowed on the

roads, then let's allow them. He suggested staff call RCMP in Whitbourne and shcek with Province.

Ms. Dobbie thanked Mr. Grant and Mr. Kelly for the clarification and additional discussion on the issue.

2) Presentation to Mayor Dennis O'Keefe, City of St. John's:

Mr. Grant presented a certificate of appreciation to Mayor O'Keefe for his contribution to the ERSB. Mayor O'Keefe had indicated he wouldn't be seeking reelection; therefore, his term on the Board would soon come to an end.

7) UPCOMING MEETINGS

Mr. Power noted that upcoming meetings will be at the Call of the Chair, and were not likely to be scheduled until after the Municipal Election.

8) ADJOURNMENT

Seeing no further business to be discussed, it was moved and seconded (Mr. Hickman/Mr. Galgay) that the meeting adjourn. MOTION 2017-57: Carried (unanimously)

The meeting adjourned at 5:53 p.m.

(4) COMMITTEE REPORTS

(4)(a) Finance and Audit Committee Report

(4)(a)(1) Board Expenditures for June and July 2017

EASTERN REGIONAL SERVICE BOARD

PAYROLL EXPENSE

JUNE 2017

| Payroll – Staff (2 pay periods – 35 employees) | \$171,885.17 |
|--|---------------------|
| Payroll – Board (19 members) | <u>\$ 00,000.00</u> |
| Total Payroll (35 employees) | \$171,885.17 |
| Payroll CRA Remittance | <u>\$ 68,949.30</u> |
| TOTAL GROSS PAYROLL | <u>\$240,834.47</u> |

PREVIOUS MONTH

MAY 2017

| TOTAL GROSS PAYROLL | <u>\$178,395.68</u> |
|--|---------------------|
| Payroll CRA Remittance | <u>\$ 46,308.10</u> |
| Total Payroll (33 employees) | \$132,087.58 |
| Payroll – Board (19 members) | <u>\$ 00,000.00</u> |
| Payroll – Staff (2 pay periods – 34 employees) | \$132,087.58 |

EASTERN REGIONAL SERVICE BOARD

PAYROLL EXPENSE

JULY 2017

| Payroll – Staff (2 pay periods – 35 employees) | \$150,171.46 |
|--|---------------------|
| Payroll – Board (19 members) | <u>\$ 26,129.91</u> |
| Total Payroll (35 employees) | \$176,301.37 |
| Payroll CRA Remittance | <u>\$ 59,306.41</u> |
| TOTAL GROSS PAYROLL | <u>\$235,607.78</u> |

PREVIOUS MONTH

JUNE 2017

| TOTAL GROSS PAYROLL | <u>\$240,834.47</u> |
|--|---------------------|
| Payroll CRA Remittance | <u>\$ 68,949.30</u> |
| Total Payroll (35 employees) | \$171,885.17 |
| Payroll – Board (19 members) | <u>\$ 00,000.00</u> |
| Payroll – Staff (2 pay periods – 35 employees) | \$171,885.17 |

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Cheques from 000001 to 006093 dated between 06-01-2017 and 06-30-2017

CHEQUE REGISTER

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| Number | Issued | | Amount | SC | Status | Status Date |
| 005904 | 06/02/2017 | Dodd's Diesel Repair Ltd. | 0.00 | A/P | *VOID* | 06/02/2017 |
| 005905 | 06/02/2017 | Dodd's Diesel Repair Ltd. | 7,499.23 | A/P | CLEARED | 06/07/2017 |
| 005906 | 06/02/2017 | Advantage Personnel Ltd. | 775.39 | A/P | CLEARED | 06/14/2017 |
| 005907 | 06/02/2017 | Bell Aliant | 1,678.31 | A/P | CLEARED | 06/14/2017 |
| 005908 | 06/02/2017 | Bradley Power | 259.34 | A/P | CLEARED | 06/07/2017 |
| 005909 | 06/02/2017 | Cansel | 431.25 | A/P | CLEARED | 06/14/2017 |
| 005910 | 06/02/2017 | Christie Dean | 203.38 | A/P | CLEARED | 06/14/2017 |
| 005911 | 06/02/2017 | Dicks and Company Limited | 232.13 | A/P | CLEARED | 06/14/2017 |
| 005912 | 06/02/2017 | Harris Ryan | 5,520.00 | A/P | CLEARED | 06/14/2017 |
| 005913 | 06/02/2017 | Harvey & Company Ltd. | 29,721.68 | A/P | CLEARED | 06/14/2017 |
| 005914 | 06/02/2017 | Jenkins Anthony Inc. | 4,682.33 | A/P | CLEARED | 06/14/2017 |
| 005915 | 06/02/2017 | Lynn Tucker | 1,237.40 | A/P | CLEARED | 06/07/2017 |
| 005916 | 06/02/2017 | Modern Business Equipment Limited | 10,175.48 | A/P | CLEARED | 06/07/2017 |
| 005917 | 06/02/2017 | North Atlantic | 119.34 | A/P | CLEARED | 06/21/2017 |
| 005918 | 06/02/2017 | OMB Parts & Industrial Ltd. 1 | 2,874.61 | A/P | CLEARED | 06/14/2017 |
| 005919 | 06/02/2017 | Provincial Fence Products Ltd. | 6,060.50 | A/P | CLEARED | 06/07/2017 |
| 005920 | 06/02/2017 | RENU Industries Canada | 1,725.00 | A/P | CLEARED | 06/14/2017 |
| 005921 | 06/02/2017 | Tulk Tire & Service Ltd. | 3,918.17 | A/P | CLEARED | 06/14/2017 |
| 005923 | 06/14/2017 | Dodd's Diesel Repair Ltd. | 0.00 | A/P | *VOID* | 06/14/2017 |
| 005924 | 06/14/2017 | Dodd's Diesel Repair Ltd. | 0.00 | A/P | *VOID* | 06/14/2017 |
| 005925 | 06/14/2017 | Dodd's Diesel Repair Ltd. | 33,531.16 | A/P | CLEARED | 06/21/2017 |
| 005926 | 06/14/2017 | D&L Russell Limited | 84.25 | A/P | CLEARED | 06/30/2017 |
| 005927 | 06/14/2017 | 62167 Newfoundland and Labrador Inc | 7,380.30 | A/P | CLEARED | 07/12/2017 |
| 005928 | 06/14/2017 | Acklands Grainger Inc. | 579.09 | A/P | CLEARED | 06/21/2017 |
| 005929 | 06/14/2017 | Advantage Personnel Ltd. | 2,001.00 | A/P | CLEARED | 06/21/2017 |
| 005930 | 06/14/2017 | AMEC Foster Wheeler Americas Ltd. | 76,023.12 | A/P | CLEARED | 06/21/2017 |
| 005931 | 06/14/2017 | Around The Bay Disposals Inc. | 90,912.49 | A/P | CLEARED | 06/21/2017 |
| 005932 | 06/14/2017 | Bell Mobility Inc. | 1,688.84 | A/P | CLEARED | 06/21/2017 |
| 005933 | 06/14/2017 | Bill Bailey | 2,148.72 | A/P | CLEARED | 06/30/2017 |
| 005934 | 06/14/2017 | Bradley Power | 145.19 | A/P | CLEARED | 06/14/2017 |
| 005935 | 06/14/2017 | Christie Dean | 5,225.95 | A/P | CLEARED | 06/21/2017 |
| 005936 | 06/14/2017 | City of St. John's | 61,500.67 | A/P | CLEARED | 06/21/2017 |
| 005937 | 06/14/2017 | Conception Bay Auto & Tire Centre | 1,662.44 | A/P | CLEARED | 06/30/2017 |
| 005938 | 06/14/2017 | Dicks and Company Limited | 82.90 | A/P | CLEARED | 06/21/2017 |
| 005939 | 06/14/2017 | Eastcom Inc. | 114.94 | A/P | CLEARED | 06/30/2017 |
| 005940 | 06/14/2017 | East Coast Hydraulics | 87.72 | A/P | CLEARED | 06/30/2017 |
| 005941 | 06/14/2017 | Ed Grant | 136.59 | A/P | CLEARED | 06/21/2017 |
| 005942 | 06/14/2017 | GCR Tires & Service | 527.79 | A/P | CLEARED | 06/21/2017 |
| 005943 | 06/14/2017 | Harbour Construction Limited | 258.75 | A/P | CLEARED | 07/27/2017 |
| 005944 | 06/14/2017 | Imperial Oil | 49.92 | A/P | CLEARED | 06/30/2017 |
| 005945 | 06/14/2017 | Iron Mountain Canada | 106.57 | A/P | CLEARED | 06/21/2017 |
| 005946 | 06/14/2017 | Ivan Heath | 317.88 | A/P | CLEARED | 06/30/2017 |
| 005947 | 06/14/2017 | Joy Dobbie | 710.63 | A/P | CLEARED | 06/21/2017 |
| 005948 | 06/14/2017 | Ken Kelly | 3,287.36 | A/P | CLEARED | 06/21/2017 |
| 005949 | 06/14/2017 | Leslie Squires | 550.00 | A/P | CLEARED | 06/30/2017 |
| 005950 | 06/14/2017 | Lynn Tucker | 3,443.09 | A/P | CLEARED | 06/21/2017 |
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Cheques from 000001 to 006093 dated between 06-01-2017 and 06-30-2017

CHEQUE REGISTER

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|----------|------------------|---------------------------------------|------------|-----|---------|-------------|
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| 005951 | 06/14/2017 | Madsen Construction Equipment | 385.55 | A/P | CLEARED | 06/21/2017 |
| 005952 | 06/14/2017 | Miller IT Limited | 379.50 | A/P | CLEARED | 06/30/2017 |
| 005953 | 06/14/2017 | North Atlantic | 35,918.00 | A/P | CLEARED | 06/21/2017 |
| 005954 | 06/14/2017 | North Atlantic | 153.39 | A/P | CLEARED | 06/21/2017 |
| 005955 | 06/14/2017 | Northern Business Intelligence | 4,536.16 | A/P | CLEARED | 06/21/2017 |
| 005956 | 06/14/2017 | ORKIN Canada Corporation | 44.85 | A/P | CLEARED | 06/21/2017 |
| 005957 | 06/14/2017 | Royal Garage Ltd. | 41.26 | A/P | CLEARED | 06/21/2017 |
| 005958 | 06/14/2017 | SaltWire Network Inc. | 6,652.88 | A/P | CLEARED | 06/21/2017 |
| 005959 | 06/14/2017 | Sam Whalen | 369.31 | A/P | CLEARED | 06/21/2017 |
| 005960 | 06/14/2017 | T2 Ventures Inc. | 146,891.94 | A/P | CLEARED | 06/21/2017 |
| 005961 | 06/14/2017 | Tulk Tire & Service Ltd. | 317.34 | A/P | CLEARED | 06/21/2017 |
| 005962 | 06/14/2017 | Universal Environmental Services Inc. | 405.72 | A/P | CLEARED | 06/30/2017 |
| 005963 | 06/14/2017 | Vardy Villa Limited | 36,197.81 | A/P | CLEARED | 06/30/2017 |
| 005964 | 06/14/2017 | Wedgwood Insurance Limited | 12,771.25 | A/P | CLEARED | 06/21/2017 |
| 005965 | 06/14/2017 | Director of Support Enforcement | 222.00 | G/L | CLEARED | 06/30/2017 |
| 005966 | 06/14/2017 | Director of Support Enforcement | 1,332.00 | G/L | CLEARED | 06/30/2017 |
| 005967 | 06/14/2017 | Cull, Elijah & Lucinda | 400.00 | A/R | CLEARED | 07/12/2017 |
| 005968 | 06/14/2017 | Hookey, Cyril | 70.18 | A/R | CLEARED | 06/30/2017 |
| 005969 | 06/27/2017 | 61366 Newfoundland and Labrador Inc. | 5,290.00 | A/P | *VOID* | 06/27/2017 |
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| 005970 | 06/27/2017 | 61366 Newfoundland and Labrador Inc. | 5,290.00 | A/P | CLEARED | 07/12/2017 |
| 005971 | 06/27/2017 | Acklands Grainger Inc. | 50.90 | A/P | CLEARED | 07/05/2017 |
| 005972 | 06/27/2017 | Advantage Personnel Ltd. | 1,000.50 | A/P | CLEARED | 07/05/2017 |
| 005973 | 06/27/2017 | Bell Aliant | 1,148.68 | A/P | CLEARED | 07/05/2017 |
| 005974 | 06/27/2017 | Blaketown Service Station | 2,405.40 | A/P | OUT-STD | 06/27/2017 |
| 005975 | 06/27/2017 | Blaketown Service Station | 159.83 | A/P | OUT-STD | 06/27/2017 |
| 005976 | 06/27/2017 | Bradley Power | 98.76 | A/P | CLEARED | 06/30/2017 |
| 005977 | 06/27/2017 | Newfoundland Power Inc. | 873.53 | A/P | *VOID* | 06/27/2017 |
| | Void Reason: Che | eque Miss Printed both sides | | | | |
| 005978 | 06/27/2017 | North Atlantic | 114.47 | A/P | *VOID* | 06/27/2017 |
| | Void Reason: Che | eque Miss Printed | | | | |
| 005979 | 06/27/2017 | Christie Dean | 347.12 | A/P | CLEARED | 06/30/2017 |
| 005980 | 06/27/2017 | Coish's Trucking & Excavating Ltd. | 14,432.50 | A/P | CLEARED | 07/12/2017 |
| 005981 | 06/27/2017 | Craig's Locksmithing & Auto Glass | 57.50 | A/P | CLEARED | 07/12/2017 |
| 005982 | 06/27/2017 | D&L Russell Limited | 16.68 | A/P | CLEARED | 07/12/2017 |
| 005983 | 06/27/2017 | Dicks and Company Limited | 188.68 | A/P | CLEARED | 07/12/2017 |
| 005984 | 06/27/2017 | Dodd's Diesel Repair Ltd. | 17.43 | A/P | CLEARED | 07/12/2017 |
| 005985 | 06/27/2017 | Dyna-Pro Environmental | 51.75 | A/P | CLEARED | 07/05/2017 |
| 005986 | 06/27/2017 | Eastcom Inc. | 688.66 | A/P | CLEARED | 07/12/2017 |
| 005987 | 06/27/2017 | East Coast Hydraulics | 166.60 | A/P | CLEARED | 07/12/2017 |
| 005988 | 06/27/2017 | Ken Kelly | 11,138.56 | A/P | CLEARED | 07/05/2017 |
| 005989 | 06/27/2017 | Kevin Power | 1,301.63 | A/P | CLEARED | 07/05/2017 |
| 005990 | 06/27/2017 | Newfoundland Exchequer - MVR | 640.00 | A/P | CLEARED | 07/12/2017 |
| 005991 | 06/27/2017 | Newfoundland Power Inc. | 873.53 | A/P | CLEARED | 07/05/2017 |
| 005992 | 06/27/2017 | North Atlantic | 114.47 | A/P | CLEARED | 07/12/2017 |
| 005993 | 06/27/2017 | Northern Business Intelligence | 374.67 | A/P | CLEARED | 07/05/2017 |
| 005994 | 06/27/2017 | OMB Parts & Industrial Ltd. 1 | 364.32 | A/P | CLEARED | 07/12/2017 |
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Cheques from 000001 to 006093 dated between 06-01-2017 and 06-30-2017

CHEQUE REGISTER

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|----------|------------|----------------------------|----------------------------|------------|-----|---------|-------------|
| Number | Issued | | | Amount | sc | Status | Status Date |
| 005995 | 06/27/2017 | Parts For Trucks Inc. | | 53.20 | A/P | CLEARED | 07/12/2017 |
| 005996 | 06/27/2017 | Pitney Bowes | | 229.97 | A/P | CLEARED | 07/12/2017 |
| 005997 | 06/27/2017 | Royal Garage Ltd. | | 597.54 | A/P | CLEARED | 07/05/2017 |
| 005998 | 06/27/2017 | Sam Pike Masonry Ltd. | | 88.28 | A/P | CLEARED | 07/19/2017 |
| 005999 | 06/27/2017 | Shred-it International ULC | | 57.02 | A/P | CLEARED | 07/12/2017 |
| 006000 | 06/27/2017 | Town of Clarenville | | 1,608.00 | A/P | CLEARED | 07/12/2017 |
| 006001 | 06/27/2017 | Tulk Tire & Service Ltd. | | 9,806.09 | A/P | CLEARED | 06/30/2017 |
| 006002 | 06/27/2017 | Luffman, Bruce | | 180.00 | A/R | CLEARED | 07/05/2017 |
| 006003 | 06/27/2017 | Bussey, Olive | | 525.62 | A/R | CLEARED | 07/19/2017 |
| | | | Cheque Totals Issued: | 670,833.93 | | | |
| | | | Void: | 6,278.00 | | | |
| | | | Total Cheques Generated: | 677,111.93 | | | |
| | | | Total # of Cheques Listed: | 99 | | | |

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| Finiteu. | 5. 4 3.001 W | 00/03/2011 | | | | |
|----------|-------------------------|--|------------|-----|---------|-------------|
| Number | Issued | | Amount | SC | Status | Status Date |
| 006004 | 07/13/2017 | Admiral's Beach Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006005 | 07/13/2017 | Bay de Grave Regional Municipal Services Corporation | 1,000.00 | A/P | CLEARED | 07/27/2017 |
| 006006 | 07/13/2017 | Bay de Verde Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006007 | 07/13/2017 | Branch Volunteer Fire Department | 1,000.00 | A/P | CLEARED | 07/27/2017 |
| 006008 | 07/13/2017 | Carbonear Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006009 | 07/13/2017 | Colliers Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006010 | 07/13/2017 | Conception Harbour Volunteer Fire Department | 1,000.00 | A/P | CLEARED | 07/31/2017 |
| 006011 | 07/13/2017 | Ferryland Fire Department | 1,000.00 | A/P | CLEARED | 07/27/2017 |
| 006012 | 07/13/2017 | Green's Harbour Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006013 | 07/13/2017 | Heart's Delight-Islington Volunteer Fire Department | 1,000.00 | A/P | CLEARED | 07/31/2017 |
| 006014 | 07/13/2017 | Holyrood Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006015 | 07/13/2017 | Mount Carmel Volunteer Fire Department | 1,000.00 | A/P | CLEARED | 07/31/2017 |
| 006016 | 07/13/2017 | Riverhead Volunteer Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006017 | 07/13/2017 | St.Vincent's-St.Stephen's-Peter's River | 1,000.00 | A/P | CLEARED | 07/31/2017 |
| 006018 | 07/13/2017 | Town of St. Shott's | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006019 | 07/13/2017 | Trinity South Central Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006020 | 07/13/2017 | Winterton Fire Department | 1,000.00 | A/P | OUT-STD | 07/13/2017 |
| 006021 | 07/13/2017 | Dodd's Diesel Repair Ltd. | 0.00 | A/P | *VOID* | 07/13/2017 |
| 006022 | 07/13/2017 | Dodd's Diesel Repair Ltd. | 20,385.41 | A/P | CLEARED | 07/19/2017 |
| 006023 | 07/13/2017 | A1 Glass | 497.61 | A/P | CLEARED | 07/31/2017 |
| 006024 | 07/13/2017 | Acklands Grainger Inc. | 573.00 | A/P | CLEARED | 07/19/2017 |
| 006025 | 07/13/2017 | Advantage Personnel Ltd. | 2,001.00 | A/P | CLEARED | 07/19/2017 |
| 006026 | 07/13/2017 | Around The Bay Disposals Inc. | 86,296.17 | A/P | CLEARED | 07/19/2017 |
| 006027 | 07/13/2017 | Bell Mobility Inc. | 1,885.41 | A/P | CLEARED | 07/27/2017 |
| 006028 | 07/13/2017 | Cansel | 431.25 | A/P | CLEARED | 07/27/2017 |
| 006029 | 07/13/2017 | Christie Dean | 3,874.69 | A/P | CLEARED | 07/19/2017 |
| 006030 | 07/13/2017 | City of St. John's | 53,258.18 | A/P | CLEARED | 07/27/2017 |
| 006031 | 07/13/2017 | Derm Moran | 20.00 | A/P | OUT-STD | 07/13/2017 |
| 006032 | 07/13/2017 | Eastcom Inc. | 114.94 | A/P | CLEARED | 07/27/2017 |
| 006033 | 07/13/2017 | Eastern Machining & Welding Inc. | 1,266.16 | A/P | CLEARED | 07/31/2017 |
| 006034 | 07/13/2017 | Ed Grant | 778.01 | A/P | CLEARED | 07/27/2017 |
| 006035 | 07/13/2017 | Envirosystems Inc | 24,529.50 | A/P | CLEARED | 07/27/2017 |
| 006036 | 07/13/2017 | Gary Loder | 108.03 | A/P | CLEARED | 07/31/2017 |
| 006037 | 07/13/2017 | GCR Tires & Service | 910.69 | A/P | CLEARED | 07/27/2017 |
| 006038 | 07/13/2017 | Harvey & Company Ltd. | 2,341.35 | A/P | CLEARED | 07/19/2017 |
| 006039 | 07/13/2017 | Jenkins Anthony Inc. | 4,635.88 | A/P | CLEARED | 07/19/2017 |
| 006040 | 07/13/2017 | Leslie Squires | 550.00 | A/P | CLEARED | 07/27/2017 |
| 006041 | 07/13/2017 | Miller IT Limited | 862.50 | A/P | CLEARED | 07/27/2017 |
| 006042 | 07/13/2017 | North Atlantic | 30,404.78 | A/P | CLEARED | 07/27/2017 |
| 006043 | 07/13/2017 | Northern Business Intelligence | 2,388.66 | A/P | CLEARED | 07/27/2017 |
| 006044 | 07/13/2017 | Nortrax Canada Inc. | 111.37 | A/P | CLEARED | 07/27/2017 |
| 006045 | 07/13/2017 | Royal Garage Ltd. | 32.02 | A/P | CLEARED | 07/27/2017 |
| 006046 | 07/13/2017 | SaltWire Network Inc. | 2,574.84 | A/P | CLEARED | 07/19/2017 |
| 006047 | 07/13/2017 | Sam Pike Masonry Ltd. | 18.77 | A/P | OUT-STD | 07/13/2017 |
| 006048 | 07/13/2017 | Sam Whalen | 298.48 | A/P | CLEARED | 07/19/2017 |
| 006049 | 07/13/2017 | T2 Ventures Inc. | 151,270.22 | A/P | CLEARED | 07/19/2017 |
| | | | | | | |

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Cheques from 000001 to 006093 dated between 07-01-2017 and 07-31-2017

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|----------|-----------------|---|------------|-----|---------|-------------|
| Number | Issued | | Amount | SC | Status | Status Date |
| 006050 | 07/13/2017 | Town of Clarenville | 1,608.00 | A/P | CLEARED | 07/27/2017 |
| 006051 | 07/13/2017 | Tulk Tire & Service Ltd. | 692.08 | A/P | CLEARED | 07/27/2017 |
| 006052 | 07/13/2017 | Vardy Villa Limited | 35,047.81 | A/P | CLEARED | 07/27/2017 |
| 006053 | 07/13/2017 | Wayde Higdon | 116.80 | A/P | CLEARED | 07/27/2017 |
| 006054 | 07/13/2017 | Receiver General of Canada | 1,129.45 | G/L | *VOID* | 07/13/2017 |
| 000001 | | IDED as CRA took payment from Q1 HST Rebate (\$1129.45) | 1,120.40 | 0,E | VOID | |
| 006055 | 07/27/2017 | 61366 Newfoundland and Labrador Inc. | 5,290.00 | A/P | OUT-STD | 07/27/2017 |
| 006056 | 07/27/2017 | 62167 Newfoundland and Labrador Inc | 7,380.30 | A/P | OUT-STD | 07/27/2017 |
| 006057 | 07/27/2017 | Advantage Personnel Ltd. | 390.20 | A/P | OUT-STD | 07/27/2017 |
| 006058 | 07/27/2017 | Around The Bay Disposals Inc. | 20,000.00 | A/P | OUT-STD | 07/27/2017 |
| 006059 | 07/27/2017 | Bradley Power | 184.04 | A/P | CLEARED | 07/31/2017 |
| 006060 | 07/27/2017 | Christie Dean | 1,593.87 | A/P | CLEARED | 07/31/2017 |
| 006061 | 07/27/2017 | Coish's Trucking & Excavating Ltd. | 14,432.50 | A/P | OUT-STD | 07/27/2017 |
| 006062 | 07/27/2017 | Colin Rideout | 28.74 | A/P | OUT-STD | 07/27/2017 |
| 006063 | 07/27/2017 | Conception Bay Auto & Tire Centre | 17.25 | A/P | OUT-STD | 07/27/2017 |
| 006064 | 07/27/2017 | D&L Russell Limited | 73.72 | A/P | OUT-STD | 07/27/2017 |
| 006065 | 07/27/2017 | Derm Moran | 25.00 | A/P | OUT-STD | 07/27/2017 |
| 006066 | 07/27/2017 | Dodd's Diesel Repair Ltd. | 0.00 | A/P | *VOID* | 07/27/2017 |
| 006067 | 07/27/2017 | Dodd's Diesel Repair Ltd. | 43,539.61 | A/P | OUT-STD | 07/27/2017 |
| 006068 | 07/27/2017 | Eastcom Inc. | 114.99 | A/P | OUT-STD | 07/27/2017 |
| 006069 | 07/27/2017 | Ed Grant | 873.32 | A/P | OUT-STD | 07/27/2017 |
| 006070 | 07/27/2017 | E K Lomond Auto Solutions Inc | 216.86 | A/P | OUT-STD | 07/27/2017 |
| 006071 | 07/27/2017 | Gordon Stone | 202.36 | A/P | OUT-STD | 07/27/2017 |
| 006072 | 07/27/2017 | Harbour ELECTRIC Ltd. | 1,137.70 | A/P | OUT-STD | 07/27/2017 |
| 006073 | 07/27/2017 | Jenkins Anthony Inc. | 4,660.15 | A/P | OUT-STD | 07/27/2017 |
| 006074 | 07/27/2017 | Joy Dobbie | 463.25 | A/P | OUT-STD | 07/27/2017 |
| 006075 | 07/27/2017 | Ken Kelly | 1,281.53 | A/P | CLEARED | 07/31/2017 |
| 006076 | 07/27/2017 | Kevin Power | 599.13 | A/P | OUT-STD | 07/27/2017 |
| 006077 | 07/27/2017 | Kevin Butt | 11.49 | A/P | OUT-STD | 07/27/2017 |
| 006078 | 07/27/2017 | M J Hickey Construction Ltd. | 101,937.15 | A/P | CLEARED | 07/31/2017 |
| 006079 | 07/27/2017 | NATIONAL Public Relations | 604.42 | A/P | OUT-STD | 07/27/2017 |
| 006080 | 07/27/2017 | Newfoundland Power Inc. | 820.54 | A/P | OUT-STD | 07/27/2017 |
| 006081 | 07/27/2017 | Nexgen Municipal Inc. | 114,705.43 | A/P | *VOID* | 07/27/2017 |
| | Void Reason: As | per CAO incorrect HST entered | | | | |
| 006082 | 07/27/2017 | North Atlantic | 265.73 | A/P | OUT-STD | 07/27/2017 |
| 006083 | 07/27/2017 | Northern Business Intelligence | 1,347.51 | A/P | OUT-STD | 07/27/2017 |
| 006084 | 07/27/2017 | OMB Parts & Industrial Ltd. 1 | 333.96 | A/P | OUT-STD | 07/27/2017 |
| 006085 | 07/27/2017 | Parts For Trucks Inc. | 6.88 | A/P | OUT-STD | 07/27/2017 |
| 006086 | 07/27/2017 | Pitney Bowes | 1,740.25 | A/P | OUT-STD | 07/27/2017 |
| 006087 | 07/27/2017 | Redline Automotive 0765 | 61.27 | A/P | OUT-STD | 07/27/2017 |
| 006088 | 07/27/2017 | SWANA Atlantic Canada Chapter | 1,400.00 | A/P | OUT-STD | 07/27/2017 |
| 006089 | 07/27/2017 | TForce Final Mile | 8.95 | A/P | OUT-STD | 07/27/2017 |
| 006090 | 07/27/2017 | Town of Clarenville | 1,608.00 | A/P | OUT-STD | 07/27/2017 |
| 006091 | 07/27/2017 | Tulk Tire & Service Ltd. | 117.99 | A/P | OUT-STD | 07/27/2017 |
| | | | | | | |

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Cheques from 000001 to 006093 dated between 07-01-2017 and 07-31-2017

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|----------|-----------|------------|--------------------------------|--------------------------|----|--------|-------------|
| Number | Issued | | | Amount | sc | Status | Status Date |
| | | | Cheque Totals Issued: Void: | 659,652.27 115,834.88 | | | |
| | | | Total Cheques Generated: | 775,487.15 | | | |
| | | | Total # of Cheques Listed: | 88 | | | |

(4)(a)(2) 2018 Budget

Briefing Note – Draft Budget 2018

The Draft Budget 2018 as presented for discussion contains the following significant points:

- 1. Anticipate more meetings involving individual members and Chairperson as Joint Council work, Regional Governance, Provincial Waste Management Strategy Review etc. Therefore we expect the full remuneration of Board members to be spent at a minimum.
- 2. Overall market wage increase of 1.7% of gross wages which is the 3 year average of CPI in NL.
- 3. Create additional position for a Highway Transport Equipment Operator to drive the additional grapple truck that has been purchased with expected delivery mid fall 2017. Regional Cost.
- 4. Reduction of one waste collector position in the internal operations.
- 5. Similar to the remuneration for Board we expect increased expenditures for Board and Committee Local Travel and Professional Development.
- 6. Insurance for vehicles is expected to increase and we will know these amounts once we get renewals in late fall.
- 7. Office Expenses has been under budgeted for last 2 years. We are including in this line item financial collection costs which are fees incurred to file in small claims, costs of process servers and any other related items. We have reduced some costs by cancelling lease on large format printer.
- 8. Clarenville Transfer Station we are not anticipating that the Discovery RSB will become operational and start hauling material to Clarenville in 2018. Budget has therefore been reduced for expenditures and projected revenues.
- 9. We expect to spend less on internal service as we shift work to contractors and reduce staff. We may see some communities opting to contract for themselves starting in 2018 and therefore contracted costs have been reduced.
- 10. Operating reserve has been removed for 2018 reduction of \$350,000.
- 11. Capital expenditures mainly consist of the maintenance building at Whitbourne. This facility has been delayed since 2016.
- 12. Revenues assume waste collection fee stay at \$180 per property, tipping fees at RHB are \$67.60/\$20.00 and the transportation charge from Clarenville remains at \$20.00

Recommendation:

Board adopt the 2018 Budget as presented and the 2018 Fee Schedule.

EASTERN REGIONAL SERVICE BOARD

PROPOSED 2018 BUDGET

| EXPENDITURES | | | | | | | 18 to '17 |
|--|----|--------------|----|--------------|----|--------------|-----------|
| Salaries | 20 | 18 Budget | | 2017 Budget | | 2016 Actual | |
| Chair/Board Member Remuneration | \$ | 100,000.00 | \$ | 100,000.00 | \$ | 97,354.61 | 100.0% |
| Salaries (Corporate Administration) | \$ | 536,537.23 | \$ | 477,796.68 | \$ | 393,190.61 | 112.3% |
| Salaries (Regional Waste Operations) | \$ | 854,088.90 | \$ | 672,423.31 | \$ | 831,704.08 | 127.0% |
| Salaries (Internal Curbside Collections) | \$ | 404,112.92 | \$ | 470,062.19 | \$ | 391,701.99 | 86.0% |
| Salaries (Water) | \$ | 55,000.00 | \$ | 55,000.00 | \$ | 49,603.56 | 100.0% |
| Sub-total | \$ | 1,949,739.06 | \$ | 1,775,282.18 | \$ | 1,763,554.85 | 109.8% |
| Benefits | | | | | | | |
| Employment Insurance | \$ | 30,150.75 | \$ | 37,873.18 | \$ | 39,912.07 | 79.6% |
| CPP | \$ | 96,512.08 | \$ | 70,960.83 | \$ | 71,723.97 | 136.0% |
| WHSCC | \$ | 50,000.00 | \$ | 36,050.04 | \$ | 33,774.90 | 138.7% |
| Health & Life Benefits | \$ | 27,361.08 | \$ | 60,000.00 | \$ | 30,717.48 | 45.6% |
| RRSP | \$ | 125,631.73 | \$ | 90,818.03 | \$ | 93,502.66 | 138.3% |
| Other | | | \$ | 4,768.15 | | | 0.0% |
| Sub-total | \$ | 329,655.64 | \$ | 300,470.23 | \$ | 269,631.08 | 109.7% |
| Transportation & Communications | | | • | | | | |
| Board/Committee Local Travel (mileage & ex | \$ | 45,000.00 | \$ | 15,000.00 | \$ | 43,982.70 | 300.0% |
| Telephone | \$ | 40,000.00 | \$ | 44,500.00 | \$ | 34,427.99 | 89.9% |
| Staff Local Travel (mileage & expenses) | \$ | 10,000.00 | \$ | 5,000.00 | \$ | 8,024.43 | 200.0% |
| Professional Development (Board) | \$ | 35,000.00 | \$ | 30,000.00 | \$ | 32,046.28 | 116.7% |
| Sub-total | \$ | 130,000.00 | \$ | 94,500.00 | \$ | 118,481.40 | 137.6% |
| Supplies | | | - | | - | | |
| Insurance | \$ | 115,000.00 | \$ | 85,000.00 | \$ | 108,046.18 | 135.3% |
| Office Expenses* | \$ | 80,000.00 | \$ | 27,800.00 | \$ | 72,938.15 | 287.8% |

PROPOSED **2018 BUDGET Bank Charges** \$ 30,000.00 \$ 15,000.00 \$ 23,314.00 200.0% 176.1% Sub-total \$ 225,000.00 \$ 127,800.00 \$ 204,298.33 **Purchased Services Administrative** Audit \$ 31,000.00 \$ 40,000.00 29,538.50 77.5% \$ Professional Development Staff \$ \$ 100.3% 33,000.00 32,903.79 \$ 30,828.48 Professional Services-Legal, HR, IT, Engineeri \$ 25,000.00 \$ 25,000.00 \$ 25,227.67 100.0% Sub-total \$ 89.000.00 \$ 97.903.79 \$ 85.594.65 90.9% **Property, Furnishings & Equipment** Office Space (gross lease, Majors Path) \$ 86,000.00 \$ 100,000.00 \$ 85,523.13 86.0% \$ Computer Software/Software Licensing 6,000.00 \$ 12,000.00 \$ 4,183.84 50.0% \$ \$ \$ **Photocopier Fees** 6,500.00 8,000.00 7,526.42 81.3% \$ 10,000.00 \$ \$ 10,529.84 **Furniture & Equipment** 10,000.00 100.0% Sub-total \$ 108,500.00 \$ 130,000.00 \$ 107,763.23 83.5% **Purchased Services Consultants** Communications \$ 120,000.00 \$ 75,000.00 117,388.01 160.0% \$ Consulting \$ 50,000.00 \$ 0.0% 120,000.00 117,388.01 Sub-total \$ \$ 125,000.00 96.0% \$ **Regional Operations & Waste Recovery Facilities** Office Space lease (Blaketown yard) \$ 37,000.00 31,953.82 86.5% \$ 32,000.00 \$ Snow clearing all WRF \$ \$ \$ 60,000.00 45,000.00 76,990.46 133.3% \$ \$ 7.834.94 Site Maintenance all WRF 75,000.00 75,000.00 \$ 100.0% \$ Old Perlican WRF (TCNWM) 175,000.00 \$ 173,190.00 \$ 124,809.04 101.0% WRF Compaction Trailer Lease Payments \$ \$ 170,000.00 169,382.04 \$ 167,909.16 100.4% 306,106.19 Vehicle Maintenance and Operations \$ 350,000.00 \$ 258.750.00 \$ 135.3% \$ \$ Whitbourne Depot 40,000.00 0.0% Sub-total \$ 862,000.00 798,322.04 715,603.61 108.0% \$ \$ **Regional Transfer Station Clarenville** Utilities/phone 25,000.00 \$ 20,400.00 \$ 42.756.28 122.5% \$

PROPOSED 2018 BUDGET

| Site Maintenance | \$ | 50,000.00 | \$ 20,000.00 | \$ 36,983.82 | 250.0% |
|--|----|--------------|--------------------|--------------------|--------|
| Vehicle Maintenance and Operations | \$ | 200,000.00 | \$ 280,000.00 | \$ 183,342.16 | 71.4% |
| Tipping Fees At Regional Landfill for TS | \$ | 350,000.00 | \$ 759,288.00 | \$ 318,984.79 | 46.1% |
| Sub-total | \$ | 625,000.00 | \$ 1,079,688.00 | \$ 582,067.05 | 57.9% |
| Household Hazardous Waste Program | | | | | |
| HHW collection contract and Fire Dept | \$ | 90,000.00 | \$ 90,000.00 | \$ 93,872.00 | 100.0% |
| Sub-total | \$ | 90,000.00 | \$ 90,000.00 | \$ 93,872.00 | 100.0% |
| Curbside Waste Collection Program | | | | | |
| Office/Yard Space lease (Blaketown yard) | \$ | 35,000.00 | \$ 40,000.00 | \$ 32,205.88 | 87.5% |
| Internal Curbside Program | \$ | 810,000.00 | \$ 888,532.50 | \$ 892,456.53 | 91.2% |
| Contracted Services | \$ | 3,200,000.00 | \$ 3,362,399.10 | \$ 3,180,029.08 | 95.2% |
| Sub-Total | \$ | 4,045,000.00 | \$ 4,290,931.60 | \$ 4,104,691.49 | 94.3% |
| Water/Wastewater Program | | | | | |
| Sub-Total | \$ | 17,500.00 | \$ 17,500.00 | \$ 13,737.76 | 100.0% |
| Fire Protection | | | | | |
| Sub-Total | \$ | 18,500.00 | \$ 115,500.00 | \$ - | 16.0% |
| | | | | | |
| Reserves | | | | | |
| Regional Capital Reserve | \$ | 320,000.00 | \$ 320,000.00 | | 100.0% |
| Curbside Capital Reserve | \$ | 150,000.00 | \$ 150,000.00 | | 100.0% |
| Operational Reserve | \$ | - | \$ 350,000.00 | | 0.0% |
| Sub-Total | - | 470,000.00 | \$ 820,000.00 | | 57.3% |
| TOTAL EXPENSES | \$ | 9,079,894.70 | \$ 9,862,897.84 | \$ 8,162,945.70 | 92.1% |

Capital ERSB

| Whitbourne Depot, Landfill Closures | \$ 1,850,000.00 | \$ 2,154,000.00 | \$ 362,978.30 | 85.9% |
|-------------------------------------|--------------------|--------------------|--------------------|-------|
| Regional Equipment | \$ 100,000.00 | \$ 850,000.00 | \$ 648,913.29 | 11.8% |
| Sub-Total | \$ 1,950,000.00 | \$ 3,004,000.00 | \$ 1,011,891.59 | 64.9% |

PROPOSED

2018 BUDGET

| REVENUE | | | | |
|---|---------------------|---------------------|--------------------|--------|
| Waste Collection Fees | \$ 5,100,000.00 | \$ 5,130,000.00 | \$ 4,905,843.47 | 99.4% |
| Provision for Bad Debt | \$ (90,000.00) | \$ (90,000.00) | | 100.0% |
| Transfer Station Clarenville Tipping Fees | \$ 350,000.00 | \$ 507,000.00 | \$ 375,729.78 | 69.0% |
| Transportation charges | \$ 40,000.00 | \$ 150,000.00 | | 26.7% |
| Fire Protection Services Fees | \$ 19,000.00 | \$ 127,500.00 | \$ - | 14.9% |
| Recyclable metals | \$ 50,000.00 | \$ 50,000.00 | \$ 54,363.82 | 100.0% |
| Interest | \$ 35,000.00 | \$ 34,500.00 | \$ 11,381.92 | 101.4% |
| Misc Rev | \$ 1,000.00 | \$ 1,000.00 | \$ 23,977.76 | 100.0% |
| ERSB Surplus (Deficit) Previous Years | | \$ - | | |
| Regional Landfill Tipping Fee Derived | \$ 3,347,394.70 | \$ 3,343,751.73 | \$ 3,367,536.07 | 100.1% |
| HST Rebate | \$ 250,000.00 | \$ 280,000.00 | \$ 147,851.71 | 89.3% |
| Provincial Capital - Carried from 2014 | \$ 1,750,000.00 | \$ 2,100,000.00 | \$ 137,197.17 | 83.3% |
| Reserve Funding | \$ 100,000.00 | \$ 850,000.00 | \$ 343,288.00 | 11.8% |
| Water / Wastewater Program | \$ 77,500.00 | \$ 77,500.00 | \$ 77,500.00 | 100.0% |
| TOTAL REVENUE | \$ 11,029,894.70 | \$ 12,561,251.73 | \$ 9,444,669.70 | 87.8% |

(4)(a)(3) 2018 Fee Schedule



2018 FEE SCHEDULE FOR EASTERN REGIONAL SERVICE BOARD & REGIONAL WASTE MANAGEMENT FACILITY AT ROBIN HOOD BAY

| ITEM/MATERIAL | FEE |
|---|-------------------------|
| Fire and Emergency Services Fees | |
| Per property fee for fire services in areas protected by ERSB | Up to \$120.00 |
| Per commercial fire inspection | \$200.00 |
| Per commercial fire inspection – subsequent visits within 12 months of initial visit - per event | \$50.00 |
| Financial Services Fees | |
| Interest charged on overdue accounts compounding monthly | 2% |
| Non-sufficient funds charge per event | \$20.00 |
| Small Claims Provincial Court Filing Fees | As charged by the Court |
| Process Server – per event | \$40.00 |
| Waste Services Fees: | |
| Per property fee for waste services | \$180.00 |
| Return to collect waste not properly set out – per event | \$150.00 |
| Regular Waste Disposal Fees: | |
| Regular waste disposal fee at Clarenville Transfer Station and Robin Hood Bay per metric tonne | \$67.60 |
| Recyclables disposal fee at Clarenville Transfer Station and Robin Hood Bay per metric tonne | \$20.00 |
| Waste disposal permit for Clarenville Transfer Station or Robin Hood Bay | \$30.00 |
| Clarenville Transfer Station Commercial Users/Discovery Regional Service Board transportation fee | |
| per metric tonne in addition to the regular waste disposal fee of \$67.60 per metric tonne | \$20.00 |
| Asbestos (per metric tonne at Robin Hood Bay)* | |
| Asbestos (call to make arrangements prior to delivery to site) | \$115.00 |
| Asbestos – Mixed Load (call to make arrangements prior to delivery to site) | \$230.00 |
| Off the Road Tires (tires that are NOT included in the tire recycling program of the Province - per | |
| metric tonne) | |
| OTR – Off the Road Tires (call to make arrangements prior to delivery to site) | \$170.00 |
| Rock (per metric tonne)* | |
| 6 inches minus | Free |
| 18 inches minus | \$20.00 |
| 18 inches plus | \$67.60 |
| Concrete & brick (per metric tonne)* | |
| 6 inches minus (reinforced or unreinforced) | Free |
| 6 inches plus (reinforced) | \$67.60 |
| 18 inches minus (unreinforced) | \$20.00 |
| 18 inches plus (unreinforced) | \$67.60 |
| Asphalt (per metric tonne)* | |
| 6 inches minus | Free |
| 18 inches minus | \$20.00 |
| 18 inches plus | \$67.60 |

*The hauler will have to source separate the various sizes or pay a tipping fee on the entire load. Materials of this type are subject to visual inspection to determine applicable fee.

USEABLE FILL: Useable fill is material that can be used at the Clarenville Transfer Station or Robin Hood Bay sites. Size in the fill must not exceed 6 inches minus. Useable fill is accepted free of charge but depending on the volume the hauler will be required to float a loader/dozer to our site to stockpile the material. Bio-solids are not considered useable fill and the tipping fee applies. Haulers are advised to contact Clarenville Transfer Station or Robin Hood Bay prior to attempting to deliver these special waste streams and prior to bidding on tenders.

EASTERN REGIONAL SERVICE BOARD 255 MAJORS PATH, SUITE 3, ST. JOHN'S, NL A1A 0L5 T: (709) 579-7960 E: <u>info@ersbnl.ca</u> <u>www.easternregionalserviceboard.com</u>

(4)(a)(4) Extension of Tenders for Bay de Grave and Southern Shore

Briefing Note – Tender Extensions

The contracts for Bay De Grave area and the Southern Shore area both expire on December 31 of 2017. We would like to extend these contracts until June 30 of 2018 at which time decisions would be made on issuing new tenders, doing the work internally or extending the existing tenders further.

We have been trying to move away from contract expiry and start up during the first month of the year for the following reasons:

- 1. High volume of material during holiday period means that extra effort is required and exiting contractor has no incentive to put in this extra effort.
- 2. Holiday season and staff not being in place are various entities means that communication is impacted.
- 3. Winter weather is not an ideal time to start new crews in new areas which can lead to missed collections and additional issues.

However, the completion or start up of contracts mid year means that there is some risk in terms of guaranteeing long term per household fees for 12 months. This will make communication of the annual fee to municipalities and individuals challenging but not impossible.

The current dollar value and rates for these contracts are below:

| | Per Unit | Units |
|--|----------|---------|
| Bay de Grave (Clarke's Beach, Port de Grave) | 115.12 | 1092.00 |
| Southern Shore Waste Services Inc. | 99.60545 | 4067.00 |

Our average blended rate is \$107.68. Given that the larger area, Southern Shore, is at a rate below the average blended rate for the region this would be good value to extend. The average rate for the Bay de Grave and Southern Shore is \$102 per unit net of HST rebate.

Recommendation:

Board proceed to ask municipalities in these areas if they want to continue with the regional service and then extend contracts if municipalities are staying with regional service.

(4)(a)(5) Tender for Whitbourne Maintenance Depot

Briefing Note

Cancellation of Tender #10607 -Whitbourne Waste Recovery Facility Depot

BACKGROUND

A tender issued by the Government of Newfoundland and Labrador, Department of Municipal Affairs and Environment (DMAE) for the construction of a depot at the Whitbourne Waste Recovery Facility for the Eastern Regional Service Board (ERSB) closed on June 20, 2017. There were five submissions, which are outlined in the Schedule of Tenders in Appendix A of this briefing note.

Upon review of the submissions received, Amec Foster Wheeler (the engineer on behalf of the Owner/ERSB) and DMAE identified some items with submissions that required a legal review. After meeting with DMAE's legal department on July 19, 2017, officials within the department and Amec Foster Wheeler decided that the contract should not be awarded due to the errors in the bids. Namely, only one of five bidders made the bid bond out in favour of the Owner, Eastern Regional Service Board, which is a requirement of the tender process per *Section 3(a) of the Instruction to Bidders*.

It is recommended that the Board cancel the tender process and retender the work in six months.

RECOMMENDATION:

Board cancel the existing tender and re-issue the tender in six months for construction in 2018.

APPENDIX A

Schedule of Tenders

| NAME AND ADDRESS | BASE BID | HST | TENDER TOTAL |
|---|-----------------|--------------|----------------|
| EASTERN CONTRACTING LTD, 32 Allston Street, Mount Pearl, NL A1N0A4 | \$1,363,315.66 | \$204,497.35 | \$1,567,813.01 |
| JMJ HOLDINGS LTD, 149 Airport Rd. Suite 200, P.O. Box 29061, St. John's, NL, A1A5B5 | \$1,456,660.00 | \$218,499.00 | \$1,675,159.00 |
| BROOK CONSTRUCTION (2007) INC., 8 Gullage Ave., P.O. Box 882, Corner Brook, NL, A2H6H6 | \$1,573,100.00 | \$235,965.00 | \$1,809,065.00 |
| J & T CONSTRUCTION LTD, 58 Glencoe Drive, Mount Pearl, NL, A1N4S9 | \$1,650,973.05 | \$247,645.96 | \$1,898,619.01 |
| CAN-AM PLATFORMS & CONSTRUCTION LTD, P.O. Box 119, Shearstown, NL A0A3V0 | \$1,669,434.79 | \$250,415.22 | \$1,919,850.01 |

(4)(a)(6) Full-time Temporary Positons to Full-time Permanent Positions and Addition of Highway Equipment Operator Position

Briefing Note – Addition of Highway Transport Positon and Full Time positions

The Board has purchased an additional grapple truck to remove materials from the waste recovery facilities. This will require an additional Highway Transport Equipment Operator in order to utilize the piece of equipment. The 2018 Budget included the creation of this position.

The internal waste collection crews were hired as full time temporary employees for a three year period. The timeframe ends as of December 31, 2017. We have planned for the continuation of the internal service based on the results of this trial period. As such, the positions will be required for the foreseeable future and we are recommended that the temporary positions be continued until the terms of the contracts expire and then the positions be made permanent as of January 2nd, 2018.

This will be the creation of three waste collector positions and two labourer positions which have been included in the 2018 budget.

Recommendation:

Board create three full time positions for waste collectors and two labourer positions as of January 2nd, 2018.