

EASTERN REGIONAL SERVICE BOARD

Minutes of Meeting #36

September 30, 2015

7:00 p.m.

Fairfield Inn & Suites by Marriott

199 Kenmount Road, St. John's

In Attendance:

Ed Grant, Chairperson
Bill Bailey, Clarenville & Isthmus
Danny Breen, St. John's
Wally Collins, St. John's
Joy Dobbie, Trinity Bay South & Isthmus East
Tom Hann, St. John's
Sandy Hickman, St. John's
Dave Lane, St. John's
Dennis O'Keefe, St. John's
Art Puddister, St. John's
Peggy Roche, Small Metro
Sam Whalen, Bay Roberts
William Woodman, Southwest Avalon

Regrets:

Dave Aker, Mount Pearl
Bernard Davis, St. John's
Jonathan Galgay, St. John's
Ken McDonald, Conception Bay South
Harold Mallowney, Vice Chair/Southern Shore
Gordon Stone, Trinity Conception North
Bruce Tilley, St. John's
Sterling Willis, Paradise

Other Attendees:

Ken Kelly, Chief Administrative Officer
Lynn Tucker, Manager Corporate Services
Christie Dean, Manager Waste Operations
Kevin Breen, Deputy City Manager, Corporate Services, City of St. John's
Stephen Colford, Manager Waste and Recycling Division, Dept. of Public Works, City of St. John's

1. Call to Order

Mr. Grant, Chairperson, called the meeting to order at 7:00 p.m.

2. Adoption of Agenda

**It was moved and seconded (D O'Keefe/J Dobbie) to adopt the agenda as tabled.
MOTION 2015-045: Carried (unanimously)**

3. Review of Minutes – September 2, 2015

It was moved and seconded (T Hann/J Dobbie) that the minutes of the September 2, 2015 meeting be adopted as tabled.

MOTION 2015-046: Carried (unanimously)

4. Committee Reports

a) Finance & Audit Committee – D Breen, Chairperson

- i. **Cheque Register and Payroll Summary for August 2015** – Mr. Breen stated that the cheque register and payroll summary for August 2015 is included in tonight's meeting package (Appendix A). The Canada Revenue Agency statement of account for our August payroll remittances is also included. No issues have been identified.

It was moved and seconded (D Breen/B Bailey) to adopt the cheque registers and payroll summary for August 2015 as tabled.

MOTION 2015-047: Carried (unanimously)

- ii. **ERSB 2016 Budget** - Mr. Breen directed members to the draft budget for 2016 that is included in tonight's meeting package (Appendix B). He continued that this draft budget for next year does not include the budget for the Regional Waste Management Facility located at Robin Hood Bay (RHB). Mr. Breen stated that he expects the budget for RHB and the tipping fee rate to be ready for the October Board meeting.

He continued that the 2016 budget is \$2.6 million higher in revenue and expenditures than the 2015 budget. It is \$9.6 million for 2016 versus \$7 million in 2015.

The increase in expenditures reflects two main activities for 2016:

- 1) \$1,150,000.00 for the full year operation of the Clarendville Transfer Station (CTS) which is new for 2016; and
- 2) \$795,000.00 for the startup of regional curbside waste collection program in the Clarendville area. This increases the number of properties in the regional collection service to about 30,000.

There are other smaller increases in the overall budget for the following:

- 1) \$390,000.00 increase in reserves for the curbside collection program.
- 2) \$195,000.00 increase in governance and administration expenses.
- 3) \$77,500.00 for the new water and wastewater program.

There is a 4% market increase for staff salaries that is factored into the budget which equates to approximately \$50,000.00.

So, the main increase in expenditures is a result of the startup of the Clarendville Transfer Station and the implementation of the regional curbside collection program in the area.

However, these expenditures will also generate additional revenues that will offset the majority of the costs.

We have budgeted to recover approximately \$2 million in additional revenue to cover these costs. The additional \$600,000.00 will be an increase in the funding derived from the RHB tipping fees.

You can see this increase in shading or yellow in the budget document under Revenue – the 2015 amount was \$2.8 million and in 2016 the tipping fees will provide \$3.4 million.

There has been considerable amount of effort put into balancing this budget to ensure that the regional services are funded from the tipping fees at RHB and that the curbside collection program funds its full costs.

This budget also includes maintaining that annual household collection fee at \$180.00 per property for 2016. This assumes no change in the tipping fees at RHB.

It should be noted that the Board will be paying about \$2 million in tipping fees in 2016 in the curbside program and through the Clarendville transfer station waste.

Mr. Breen concluded by reminding members that the tipping fee would be dealt with at the October Board meeting.

Mr. Kelly stated that the overall issue regarding the budget is balancing the curbside program with the regional expenses. Just as the MOU with the City of St. John's states that there can be no subsidization of the curbside program costs from the regional costs, the reverse is true. The curbside program is generating more revenue than expenses; therefore, a decision was made to create a reserve for the curbside program. A portion of administrative costs was included as well. This reserve is necessary for the replacement of curbside collection equipment, etc. At this time the Board has three (3) reserves – One for regional capital; one for curbside capital; and, one for operational reserve. In closing, Mr. Kelly reported that the organization's administrative costs is approximately \$3.5 million. When the Board enters into other services, these administrative costs will be broken out across each line of service and will remove some of the burden on the tipping fee at RHB.

Mr. Breen stated that he is pleased with the separation of the Board's functions. He also noted that the waste management fee of \$180.00 per property has remained the same for several years now.

Mr. Grant noted that he supports the draft 2016 budget.

Mr. Grant reported that he, Mr. Mallowney and Mr. Kelly recently attended a meeting with the mayors' of the communities located on the northeast Avalon i.e. Torbay, Flatrock, Pouch Cove, etc. In addition, MHA Parsons was also in attendance. The discussion was around services that could be shared on a regional basis through ERSB. Communities that cannot afford to hire expertise just for their community could share the cost for that service through the regional service board model. Of course, ERSB can only provide additional services if added by the

Province and each service would have to be pay for itself as no subsidy can come from any other line of business.

Mr. Grant continued that he received a letter today informing him that he and Mr. Allan Scott of the Central Newfoundland regional service board has been appointed to the Community Sustainability Partnership Regional Governance Advisory Committee. This committee will be responsible to provide advice on the principles and main components of a potential regional governance model. The Province's regional service boards were seen as integral partners in the coordination of regional services and should participate on this committee.

**It was moved and seconded (D Breen/D Lane) that ERSB adopt the 2016 budget as tabled.
MOTION 2015-048: Carried (unanimously)**

- iii. **Clarenville Curbside Waste Collection Contract** – Mr. Grant stated that the tender opening for the Clarenville and area curbside waste collection took place yesterday, September 29th. All communities in the area have requested to participate in the regional service. Two (2) bidders responded to the tender and Vardy Villa Ltd. was the lowest bidder. Therefore, the recommendation is to award the contract to Vardy Villa Ltd.

Mr. Kelly noted that Vardy Villa Ltd. is the contractor that collects waste from many of these communities now; therefore, the contractor is very familiar with the area and should not require a lot of time to get ready.

**It was moved and seconded (D O'Keefe/B Bailey) that ERSB award the tender for multi-stream waste collection including recycling and bulk pick up for 36 months for the Clarenville area to Vardy Villa Ltd. for \$1,233,988.75 including HST. The award of tender is subject to staff completing all due diligence to ensure that the contractor meets all tender specifications.
MOTION 2015-049: Carried (unanimously)**

b) **Strategy & Policy Committee** – S Hickman, Chairperson

No meeting was held.

c) **Governance Committee** – H Mullaney, Chairperson

No meeting was held.

5. New Business

- a. **Presentation on Waste-to-Energy and Other Proposals Received by the City of St. John's for RHB by Mr. Stephen Colford, Manager Waste and Recycling Division, Department of Public Works, City of St. John's** – Mr. Colford presented information on several unsolicited proposals received by the City of St. John's on waste-to-energy and other technologies such as plasma waste to energy; wood diversion for pellets, etc. Mr. Colford outlined the advantages and disadvantages for each proposal and determined that those received to date would not divert

more than about one-half of the waste from the landfill. Therefore, the landfill would have to continue operating.

Mr. Colford noted that the only project to date to be exempted from the Province's *Power Act* is the Biogas Pilot Project that is currently running at RHB. However, the project has a maximum allowable output of 2MW only. In addition, he identified an issue with the Province's *Power Purchase Agreement* that has a one-year maximum post Muskrat Falls implementation. He noted that the City has discussed the biogas guidelines with the Department of Natural Resources and is requesting changes to the guidelines. The City has gone out with an Expression of Interest for biogas and did receive three (3) replies. If the Province makes changes to the guidelines, then the City will proceed with a Request for Proposals.

Mr. Grant stated that the one-year maximum post Muskrat Falls implementation for the Province's *Power Purchase Agreement* is a huge issue. In addition, he continued that the biogas technology is basically dealing with historical waste for the most part. Modern waste-to-energy technology is out there and is being used globally. The Board has to work within the *Provincial Waste Management Strategy* (PWMS) which includes organics processing. As members know the PWMS is a 20-year-old plan and is not in line with modern waste management practices. He continued that at the SWANA conference, experts were identified that could do an analysis of an area and its landfill, and what technology would be best for that specific landfill. There is proven technology out there to look at historical waste, at diversion and at the technology required to handle future waste.

Mr. Colford noted that the City is looking at biogas programs and any company coming in would expect a 20-year commitment. What this Board does or recommends could have an impact on the City's plans.

Mr. Breen suggested that the Board inform government immediately following the general election in November to express our concerns with the PWMS and to inform them of our intentions regarding new technology.

Mr. Kelly noted that no one has mentioned 'mass burn incineration' where waste is burned safely at a very high temperature. This technology is used in many places successfully. There are other technologies available that have not been discussed this evening. The Board may want to put together a strategy and go to the Province for change and/or support. How we proceed could have a major impact on waste management prices for our municipalities. It is in our best interest to do good research and to be prepared with a strategy.

Mr. Grant stated that the Dillon report recommends organics processing for the Province and we know that organics processing is not the best solution. Technology has changed and the Province needs to change its PWMS to be in line with today's waste practices. In addition, we need to ensure that we're exploring options that keeps our service affordable.

Mr. Hickman stated that he recommends that ERSB send a letter to all three political parties as it is an election year regarding waste management issues and the needs or change to the PWMS. The Board should ask for what it wants and ask what that party will do if elected in regard to waste management.

Ms. Dobbie stated that she supports Mr. Hickman's suggestion.

Mr. Grant said that he would certainly prepare a draft letter and once done, it would be circulated to all Board members for their review and any suggested additions/deletions before it is sent to the three political parties.

Mr. O'Keefe suggested that the letter should be firm and outline what the Board wants as opposed to requesting a change to the PWMS. In addition the Board should request a meeting to discuss the PWMS following the election.

It was moved and seconded (S Hickman/D O'Keefe) that ERSB send a letter to each of the three (3) political parties running in the 2015 provincial general election to outline the Board's position on updating the *Provincial Waste Management Strategy* so that it is in line with modern waste management practices, to outline the Board's position on organics processing and insist on these issues being addressed.

MOTION 2015-050: Carried (unanimously)

6. Next ERSB Meeting – OCTOBER 28, 2015

The next meeting of the Eastern Regional Service Board will take place on **Wednesday, October 28, 2015 at 7:00 p.m. at the Fairfield Inn & Suites by Marriott.**

The following committee meetings are scheduled for September:

- Finance & Audit Committee – Wednesday, October 21 at 12:00 noon, EWM Boardroom
- Strategy & Policy Committee – Thursday, October 8 at 10:00 a.m., EWM Boardroom
- Governance Committee – Tuesday, October 13 at 10:00 a.m., EWM Boardroom

7. Adjournment

It was moved by J Dobbie to adjourn the meeting at 8:15 p.m.

*Prepared by:
Lynn Tucker
October 2, 2015*

APPENDIX

A

Eastern Waste Management
 BNK2 - Bank of Montreal - EW
 Cheques from 000001 to 004168 dated between 08-01-2015 and 08-31-2015

CHEQUE REGISTER

Printed: 4:04:55PM 09/15/2015

Page 1 of 1

Number	Issued	Amount	SC	Status	Status Date
004080	08/11/2015 Dodd's Diesel Repair Ltd.	6,811.30	A/P	CLEARED	08/19/2015
004081	08/11/2015 T2 Ventures Inc.	160,339.65	A/P	CLEARED	08/19/2015
004082	08/11/2015 Around The Bay Disposals Inc.	42,601.58	A/P	CLEARED	08/19/2015
004083	08/11/2015 Bell Aliant	1,183.46	A/P	CLEARED	08/19/2015
004084	08/11/2015 Bell Mobility Inc.	1,148.02	A/P	CLEARED	08/19/2015
004085	08/11/2015 Cansel	423.75	A/P	CLEARED	08/26/2015
004086	08/11/2015 Christie Dean	1,053.95	A/P	CLEARED	08/19/2015
004087	08/11/2015 Coish's Trucking & Excavating Ltd.	9,004.01	A/P	CLEARED	08/26/2015
004088	08/11/2015 D&L Russell Limited	53.09	A/P	OUT-STD	08/11/2015
004089	08/11/2015 De Lage Landen Financial Services Canada Ltd.	286.42	A/P	CLEARED	08/19/2015
004090	08/11/2015 Derm Moran	280.00	A/P	CLEARED	08/26/2015
004091	08/11/2015 Dicks and Company Limited	186.07	A/P	CLEARED	08/19/2015
004092	08/11/2015 Dynamex Canada Limited	17.32	A/P	CLEARED	08/19/2015
004093	08/11/2015 Ed Grant	119.47	A/P	CLEARED	08/19/2015
004094	08/11/2015 Fast Signs	10,759.05	A/P	CLEARED	08/19/2015
004095	08/11/2015 Harold Mullooney	219.03	A/P	CLEARED	08/19/2015
004096	08/11/2015 Imperial Oil	105.96	A/P	CLEARED	08/26/2015
004097	08/11/2015 Iron Mountain Canada	35.53	A/P	CLEARED	08/19/2015
004098	08/11/2015 Jonathan Miller	254.25	A/P	CLEARED	08/19/2015
004099	08/11/2015 Ken Kelly	657.25	A/P	CLEARED	08/19/2015
004100	08/11/2015 Kevin Butt	106.13	A/P	CLEARED	08/19/2015
004101	08/11/2015 Leona Squires	29.11	A/P	CLEARED	08/31/2015
004102	08/11/2015 Leslie Squires	440.00	A/P	CLEARED	08/19/2015
004103	08/11/2015 NATIONAL Public Relations	1,764.61	A/P	OUT-STD	08/11/2015
004104	08/11/2015 Pro-Tech Construction Ltd.	7,700.49	A/P	OUT-STD	08/11/2015
004105	08/11/2015 Revolution Environmental Solutions LP	36,612.00	A/P	CLEARED	08/26/2015
004106	08/11/2015 Richard Warford	774.00	A/P	CLEARED	08/19/2015
004107	08/11/2015 Ridge G&P Services Ltd.	35,735.71	A/P	CLEARED	08/26/2015
004108	08/11/2015 Robert Denine	25.39	A/P	OUT-STD	08/11/2015
004109	08/11/2015 Royal Garage Ltd.	352.29	A/P	CLEARED	08/26/2015
004110	08/11/2015 Sam Pike Masonry Ltd.	462.83	A/P	OUT-STD	08/11/2015
004111	08/11/2015 Saunders Equipment Ltd.	507.94	A/P	CLEARED	08/26/2015
004112	08/11/2015 Transcontinental Atlantic Media Group G.P.	1,505.16	A/P	CLEARED	08/26/2015
004113	08/11/2015 Vardy Villa Limited	2,034.00	A/P	CLEARED	08/26/2015
004114	08/11/2015 Wayne Higdon	468.88	A/P	CLEARED	08/19/2015
Cheque Totals Issued:		324,057.70			
Void:		0.00			
Total Cheques Generated:		324,057.70			
Total # of Cheques Listed:		35			

** - Name on Check was modified

**EASTERN REGIONAL SERVICE BOARD
EASTERN WASTE MANAGEMENT**

**PAYROLL EXPENSE
AUGUST 2015**

Payroll – Staff (<i>2 pay periods</i>)	\$100,603.41
Payroll – Board	<u>\$00,000.00</u>
Total Payroll (<i>29 employees</i>)	\$100,603.41
Payroll CRA Remittance (<i>Chq#41</i>)	<u>\$31,790.02</u>
TOTAL GROSS PAYROLL	<u>\$132,393.43</u>

PREVIOUS MONTH

JULY 2015

Payroll – Staff (<i>2 pay periods</i>)	\$105,919.97
Payroll – Board.....	<u>\$29,601.80</u>
Total Payroll (<i>51 employees</i>)	\$135,521.77
Payroll CRA Remittance (<i>Chq#4069</i>)	<u>\$42,749.33</u>
TOTAL GROSS PAYROLL	<u>\$178,271.10</u>



Canada Revenue Agency / Agence du revenu du Canada

STATEMENT OF ACCOUNT FOR CURRENT SOURCE DEDUCTIONS

Statement of account as of September 10, 2015

Account number 86109 6600 RP0001

Employer name Eastern Regional Service Board

001115

Balances on last statement		Current balances	
Amount paid for 2015	Assessed amount owing	Amount paid for 2015	Assessed amount owing
263,165.05Cr	0.00	294,955.07Cr	0.00

EXPLANATION OF CHANGES

Date	Description	Amount
Sept 9	Payment Aug 2015	31,790.02Cr

Have you signed up for direct deposit yet? If not, simply fill out Form RC366, "Direct Deposit for Businesses", available at www.cra.gc.ca/directdeposit and mail it to your tax centre. Enroll now, because the Government of Canada is phasing out federal government cheques by April 2016.

Thank you for your payment.

Please use remittance voucher to make your next remittance or explain on the last page why you will not be remitting.

If you already receive your statement and remit source deductions electronically, please continue to do so.

If you need more information, please call 1-800-959-5525.

Andrew Treusch
Commissioner of Revenue

CPP contributions	EI premiums	Tax deductions	Current payment	Gross payroll	No. of employees in last pay period

PD7A E (13/05) Tear off here and return lower portion with your payment.

Canada Revenue Agency / Agence du revenu du Canada

CURRENT SOURCE DEDUCTIONS REMITTANCE VOUCHER

PD7A E (13/05)

ST. JOHN'S NL A1B 3Z1

Account number **06** 86109 6600 RP0001

Do not use this area

Gross payroll in remitting period (dollars only)

0,0

Eastern Regional Service Board
3-255 MAJORS PATH
ST JOHN'S NL A1A 0L5

Number of employees in last pay period

End of remitting period for which deductions were withheld

Year Month

Amount paid

0610020006000000861096600RP00010000000000000000000610027

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APPENDIX

B

**EASTERN REGIONAL SERVICE BOARD
EASTERN WASTE MANAGEMENT
Financial Update to June 30, 2015**

EXPENDITURES	Budget		ACTUAL TO	NOTES
Salaries	2016	for 2015	JUNE 30	
Chair/Board Member Remuneration	\$ 100,000.00	\$ 80,000.00	\$ 46,266.83	
Salaries (Administration)	\$ 384,743.04	\$ 367,908.30	\$ 183,359.73	
Sub-total	\$ 484,743.04	\$ 447,908.30	\$ 229,626.56	
Benefits				
Employment Insurance	\$ 39,000.00	\$ 18,000.00	\$ 17,153.57	
CPP	\$ 67,600.00	\$ 30,000.00	\$ 28,776.80	
WHSCC	\$ 24,000.00	\$ 24,000.00	\$ 18,361.92	
Health & Life Benefits	\$ 60,000.00	\$ 30,000.00	\$ 23,503.19	
RRSP	\$ 106,000.00	\$ 50,000.00	\$ 30,332.08	
Sub-total	\$ 296,600.00	\$ 152,000.00	\$ 118,127.56	
Transportation & Communications				
Board/Committee Local Travel (mileage)	\$ 27,000.00	\$ 27,000.00	\$ 18,715.81	
Telephone	\$ 40,000.00	\$ 20,000.00	\$ 15,407.13	
Website		\$ 100.00	\$ -	
Staff Local Travel (mileage & expense)	\$ 20,000.00	\$ 20,000.00	\$ 5,535.32	
Professional Development (Board)	\$ 25,000.00	\$ 25,000.00	\$ 4,362.33	
Sub-total	\$ 112,000.00	\$ 92,100.00	\$ 44,020.59	
Supplies				
Insurance	\$ 75,000.00	\$ 60,000.00	\$ 31,353.00	
Office Expenses*	\$ 37,000.00	\$ 37,000.00	\$ 20,615.38	
Bank Charges	\$ 30,000.00	\$ 15,000.00	\$ 12,030.46	
Sub-total	\$ 142,000.00	\$ 112,000.00	\$ 63,998.84	
Purchased Services Administrative				
Audit	\$ 40,000.00	\$ 40,000.00	\$ 47,708.98	
Professional Development Staff	\$ 15,000.00	\$ 12,000.00	\$ 3,466.92	
Professional Services-Legal, HR, IT, En	\$ 25,000.00	\$ 10,000.00	\$ 15,442.34	
Sub-total	\$ 80,000.00	\$ 62,000.00	\$ 66,618.24	
Property, Furnishings & Equipment				
Office Space (gross lease, Blaketown)	\$ 125,000.00	\$ 119,520.00	\$ 83,518.49	
Computer Software/Software Licensin	\$ 4,000.00	\$ 4,000.00	\$ 1,675.95	
Photocopier Fees	\$ 9,000.00	\$ 6,000.00	\$ 3,923.17	
Furniture & Equipment	\$ 10,000.00	\$ 10,000.00	\$ 4,587.59	
Sub-total	\$ 148,000.00	\$ 139,520.00	\$ 93,705.20	
Purchased Services Consultants				
Communications	\$ 150,000.00	\$ 150,000.00	\$ 60,113.12	
Consulting	\$ 100,000.00	\$ 100,000.00	\$ 7,045.13	
Sub-total	\$ 250,000.00	\$ 250,000.00	\$ 67,158.25	
Regional Waste Recovery Facilities				
Salaries	\$ 412,035.24	\$ 531,811.03	\$ 235,928.64	
		\$ 77,210.26	\$ 21,778.01	
Snow clearing all WRF	\$ 100,000.00	\$ 60,000.00	\$ 88,082.99	
Site Maintenance all WRF	\$ 75,000.00	\$ 50,000.00	\$ 57,898.45	
Old Perican WRF (TCNWM)	\$ 109,000.00	\$ 108,048.10	\$ 60,239.20	
WRF Compaction Trailer Lease Paym	\$ 167,000.00	\$ 166,436.28	\$ 83,218.14	
Vehicle Maintenance and Operations	\$ 200,000.00	\$ 200,000.00	\$ 317,621.30	Additional vehicle costs for internal curbside co
Whitbourne Depot	\$ 26,500.00			
Sub-total	\$ 1,089,535.24	\$ 1,116,295.41	\$ 1,078,917.37	
Regional Transfer Station Clarenville				
Salaries	\$ 211,394.87	\$ 57,615.56	\$ -	
Transfer Station Clarenville			\$ -	
Transport cost	\$ 311,600.00	\$ 26,458.27	\$ -	

EXPENDITURES		Budget	ACTUAL TO	NOTES
Utilities/phone	\$ 35,000.00	\$ 1,959.34	\$ -	
Snow Clearing	\$ 25,000.00	\$ 5,000.00	\$ -	
Site Maintenance			\$ -	
Vehicle Maintenance and Operations	\$ 15,000.00			
Tipping Fees At Regional Landfill for T	\$ 554,320.00	\$ 94,640.00	\$ -	
Reserve Fund				
Sub-total	\$ 1,152,314.87	\$ 185,673.17	\$ -	
Household Hazardous Waste Program				
Contract and Honorarium	\$ 120,000.00	\$ 120,000.00	\$ 25,765.22	
Curbside Waste Collection Program				
Internal Curbside Salaries	\$ 455,068.79		\$ 208,232.56	
Vehicle Maintenance and Operations	\$ 300,000.00			
Southern Shore	\$ 698,700.44	\$ 596,886.00	\$ 307,594.71	
Southwest Avalon	\$ 239,667.01	\$ 719,173.28	\$ 133,839.68	
Trinity Conception North	\$ 474,313.73	\$ 400,211.78	\$ 228,695.90	
TBS and TBC	\$ 523,087.16	\$ 474,240.00	\$ 255,730.65	
Isthmus	\$ 497,112.21	\$ 417,690.48	\$ 239,767.12	
Southwest Arm	\$ 87,307.15	\$ 84,804.72	\$ 46,267.65	
Carbonear	\$ 130,319.28	\$ 421,493.16	\$ 63,635.82	
Bay de Grave	\$ 299,906.50	\$ 283,408.26	\$ 81,886.10	
Conception Bay Centre	\$ 571,385.66	\$ 539,908.60	\$ 275,932.14	
Clarenville Area	\$ 833,964.61			
AVL units on contractors fleet	\$ 18,000.00	\$ 13,000.00	\$ 9,522.66	
			\$ 104,427.70	Internal curbside tipping fees
Sub-Total	\$ 5,128,832.55	\$ 3,950,816.28	\$ 1,745,300.13	
Water Wastewater Program				
	\$ 77,500.00			
Contribution to Reserve	\$ 130,000.00	\$ 366,233.74	\$ -	
TOTAL EXPENSES	\$ 9,211,525.70	\$ 6,994,546.92	\$3,533,237.96	
Capital ERSB		\$ 4,204,643.63	\$ 747,117.23	Funded by Province
			\$ 417,803.71	
			\$ 24,719.52	
TOTAL OPERATING AND CAPITAL	\$ 9,211,525.70	\$ 11,199,190.55	\$4,722,878.42	
REVENUE				
Waste Collection Contracts	\$ 5,254,433.16	\$ 4,317,050.02	\$ 2,696,287.75	
Provision for Bad Debt	-\$ 150,000.00	-\$ 100,000.00	\$ -	
Transfer Station Clarenville	\$ 554,320.00	\$ 94,640.00	\$ -	
Transportation charges	\$ 83,600.00	\$ 13,608.00	\$ -	
Recyclable metals	\$ 35,000.00	\$ 60,000.00	\$ 56,795.29	
Interest		\$ 20,000.00	\$ 21,862.50	
Misc Rev		\$ 3,000.00	\$ 120.00	
ERSB Surplus (Deficit) Previous Years			\$ 3,233,299.00	
Regional Landfill Tipping Fee Derived	\$ 3,056,672.54	\$ 2,863,764.60	\$ 670,638.27	Revenue before RHB tipping fee derived 61548!
HST Rebate	\$ 300,000.00	\$ 312,862.00	\$ 636,672.07	
Provincial Capital - Carried from 2014		\$ 3,614,265.85	\$ 3,614,265.85	
New Capital Funding for 2016			\$ 605,117.67	
Water / Wastewater Program	\$ 77,500.00			
TOTAL REVENUE	\$ 9,211,525.70	\$ 11,199,190.47	\$ 11,535,058.40	Surplus