

BOARD OF DIRECTORS MEETING MINUTES

Meeting #74
Wednesday, October 30, 2019, 7:00 p.m.
Holiday Inn Express
5 Navigator Ave., St. John's, NL

In Attendance: Mayor Harold Mullowney

Mayor Danny Breen

Councillor Maggie Burton Councillor Glenn Clarke Councillor Wally Collins Councillor Ian Froude Councillor Sandy Hickman

Councillor Jamie Korab
Councillor Kevin McDonald

Deputy Mayor Sheilagh O'Leary

Councillor Peggy Roche
Councillor Deanne Stapleton
Councillor Lucy Stoyles
Deputy Mayor Sam Whalen
Councillor Sterling Willis
Councillor Bill Bailey

Regrets: Councillor Bill Bailey

Councillor Hope Jamieson Councillor Dave Lane Mayor Gerald Snook Councillor Gerard Tilley Other Attendees: Ms. Lynn Tucker

Mr. Craig Drover
Ms. Christie Dean
Ms. Holly Coles
Ms. Leona Squires
Mr. Andrew Niblock
Ms. Lynnann Winsor

1. Call to Order

Mr. Mullowney called the meeting to order at 7:00 p.m.

2. Adoption of Agenda

The Agenda was tabled for approval.

MOTION 2019-077

Moved By Mr. Whalen Seconded By Mr. Collins

BE IT RESOLVED that the Agenda be adopted as tabled.

Carried Unanimously

3. **Review of Minutes**

The Minutes from the previous meeting were tabled for review and approval.

MOTION 2019-078

Moved By Mr. Clarke **Seconded By** Ms. Stoyles

BE IT RESOLVED that the Minutes from the previous meeting be adopted as tabled.

Carried Unanimously

4. Committee Reports

a. Finance & Audit Committee

Mr. Hickman delivered the ERSB Finance and Audit Committee report.

1. Board Expenditures

Board expenditures for the month of September 2019 was tabled for review and approval.

MOTION 2019-079

Moved By Mr. Hickman **Seconded By** Mr. Willis

BE IT RESOLVED that the ERSB adopt the Boards Expenditures for September 2019 as tabled.

Carried Unanimously

2. Incorporated Towns Payment Activity Report

The Incorporated Towns Payment Report for September was tabled for review. Mr. Hickman noted that collections are going well except for the Town of Aquaforte. Aquaforte has been behind on its payments for much of 2019 but did submit payment in July for the first six months of service provided this year.

Ms. Dean noted that a meeting has been scheduled for early December with the Town to review property numbers. Mr. Mullowney stated he will accompany her in this meeting.

3. Concept for Reduction of Service – Final Plan

A copy of the final plan for implementation of Ministerial directives was provided. The plan outlines the areas that the Board will withdraw services from effective December 31, 2019.

MOTION 2019-080

Moved By Mr. Hickman Seconded By Mr. Whalen

BE IT RESOLVED that the ERSB adopt the Final Plan for Implementation of the Ministerial Directives, September 2019 as tabled and as agreed upon by the Minister of Municipal Affairs and Environment.

Carried Unanimously

Mr. Froude joined the meeting at 7:05 p.m.

4. Draft Budget 2020 – Update

The 2020 budget was tabled at September's Board meeting and it was noted the possibility of an amendment following a decision on the Minister directives. An amended budget was included in the meeting package.

MOTION 2019-081

Moved By Mr. Hickman Seconded By Mr. Whalen

BE IT RESOLVED that ERSB adopt the revised 2020 budget as tabled. The revised budget is necessary following an agreement with the Department of Municipal Affairs and Environment regarding changes to the Board's service delivery model for 2020.

Carried Unanimously

5. Fee Schedule 2020 – Update

Mr. Hickman noted the 2020 fee schedule includes a 10.9% increase in the tipping fees charged at Robin Hood Bay beginning April 1, 2020. This increase is necessary to ensure enough revenue to run the landfill and to provide for necessary capital upgrades.

Regular garbage tipping fee will go from \$67.70 to \$75.00 per metric tonne and recyclables from \$20.00 to \$22.00 per metric tonne. Property fee for waste services will be maintained at \$180 per household for 2020.

MOTION 2019-082

Moved By Mr. Hickman Seconded By Mr. McDonald

BE IT RESOLVED that ERSB adopt the 2020 Fee Schedule as tabled.

Carried Unanimously

Ms. O'Leary joined the meeting 7:10 p.m.

6. Trinity Conception North Area Waste Collections Contract Renewal

Mr. Hickman noted the current waste contract for Trinity Conception North expires on March 31, 2020. The contract provides for two possible one-year extensions and, to date, one of the possible extensions has been exercised.

MOTION 2019-083

Moved By Mr. Hickman Seconded By Mr. Whalen

BE IT RESOLVED that the ERSB issue a tender for waste collection services for the Trinity Conception North area beginning April 1, 2020. **Carried Unanimously**

b. Strategy & Policy Committee

Mr. Whalen delivered the ERSB Strategy and Policy Committee report.

1. Used Oil Regulation

The Province has introduced a regulation for the safe disposal and recycling of used oil and glycol products. As part of this, a new Extended Producer Responsibility program has been approved by MMSB and implemented by the Used Oil Management Association – Atlantic division effective October 1, 2019.

This new program provides an opportunity for the Board to partner with other organizations to provide recycling opportunities. Staff recommend requesting changes to the Board's Certificate of Approval for the Whitbourne waste recovery facility and at the Clarenville Transfer Station to allow those facilities to accept materials associated with the used oil regulations beginning January 1, 2020 for a one-year pilot program.

MOTION 2019-084 Moved By Mr. Whalen Seconded By Mr. Collins

BE IT RESOLVED that the ERSB request that Municipal Affairs and Environment allow changes to the Certificates of Approval for the Whitbourne Waste Recovery Facility and the Clarenville Transfer Station to run a one-year pilot program that would permit acceptance of used oil and glycol products.

Carried Unanimously

2. Provincial Waste Management Strategy Review Response from ERSB

The response has been finalized and reviewed by the Chair and Vice Chair to be tabled at the next Strategy & Policy Committee meeting.

c. Governance Committee

Mr. Clarke delivered the ERSB Governance Committee report.

1. Recruitment – Board Clerk and Outreach Coordinator

The ERSB Selection Committee advertised internally and externally for the position. The position was awarded to Ms. Holly Coles who was promoted from the internal posting effective October 28, 2019.

2. Union Certification Process – Update

The Board continues to work through the process of union certification with its outside workers. Collective bargaining will most likely begin within a week.

3. Sponsorship at MNL Annual Conference and Trade Show

Similar to prior years, the Board is a sponsor at the MNL Annual Conference and Trade Show taking place on November 14–16, 2019 in St. John's. Mr. Clarke invited Board members to attend the conference and assist with the ERSB tradeshow booth.

5. Correspondence

a) Response from the Minister of Education Regarding School Recycling Programs for the Newfoundland and Labrador Eastern School District.

A copy of the response was provided to members. Mr. Mullowney noted that the Minister stated initiatives to expand recycling programs are to be discussed with Mr. Tony Stack, Director of Education/CEO with the Newfoundland and Labrador English School District.

Ms. Dean noted that a meeting has been discussed with her contact at the Newfoundland and Labrador English School District.

Mr. Breen noted that he will reach out to Mr. Stack in hopes to provide an update for the next ERSB board meeting.

6. **New Business**

a. Snow Clearing Tenders 2019-2020

It was noted that no bid had been submitted for snow clearing at the St. Joseph's facility.

MOTION 2019-085 Moved By Mr. Mullowney Seconded By Mr. Froude

BE IT RESOLVED that the ERSB accept the lowest bid for each tender related to the 2019-2020 snow clearing at the Board's waste recovery facilities and that the Board re-tender for snow clearing at the St. Joseph's facility.

Carried Unanimously

b. Member Inquiry Regarding Fire and Water/Wastewater Services

Mr. Mullowney spoke to Mr. Collins inquiry for an update on fire and emergency services and the water/wastewater program. ERSB is currently corresponding with the Town of Holyrood as to whether or not they want the Board to continue collection of fees for fire and emergency services. The two-year pilot water/wastewater program is currently funded by the Province, but upon completion of the pilot project, communities would be responsible to fund the services, if continued.

7. **Upcoming Meetings**

Board members are reminded of the following upcoming meeting dates/times:

Finance & Audit Committee – Thursday, November 7, 2019 at 12:30 p.m.

Strategy & Policy Committee – Tuesday, November 12, 2019 at 10:00 a.m.

Governance Committee – Wednesday, November 20, 2019 at 12:00 p.m.

Board of Directors – Wednesday, November 27, 2019 at 7:00 p.m.

8. **Adjournment**

MOTION 2019-086 Moved By Mr. Mullowney Seconded By Mr. Korab

Seeing no further business to be discussed, BE IT RESOLVED that the meeting adjourned at 7:40 p.m. Carried Unanimously

Leona Squires Board Clerk – Temporary

Harold Mullowney

Board Chair

Eastern Regional Service Board

BNK2 - Bank of Montreal - EW

Cheques from 000001 to 008352 dated between 09-01-2019 and 09-30-2019

CHEQUE REGISTER

| Printed: | 2:20:30PM | 10/24/2019 | | | | Page 1 of 2 |
|----------|--------------------------|--|------------------|-----|---------|-------------|
| Number | Issued | | Amount | sc | Status | Status Date |
| 008207 | 09/04/2019 | Around The Bay Disposals Inc. | 42,973.37 | A/P | CLEARED | 09/11/2019 |
| 008208 | 09/04/2019 | Bell Aliant | 1,889.67 | A/P | CLEARED | 09/18/2019 |
| 008209 | 09/04/2019 | Channel 6 Ads | 174.78 | A/P | CLEARED | 09/18/2019 |
| 008210 | 09/04/2019 | Christie Dean | 108.20 | A/P | CLEARED | 09/18/2019 |
| 008211 | 09/04/2019 | Dicks and Company Limited | 328.19 | A/P | CLEARED | 09/11/2019 |
| 008212 | 09/04/2019 | GCR Tires & Service | 574.61 | A/P | CLEARED | 09/18/2019 |
| 008213 | 09/04/2019 | Gerard Tilley | 1,045.82 | A/P | CLEARED | 09/11/2019 |
| 008214 | 09/04/2019 | Glenn Clarke | 165.21 | A/P | CLEARED | 09/18/2019 |
| 008215 | 09/04/2019 | Holiday Inn Express & Suites | 870.32 | A/P | CLEARED | 09/18/2019 |
| 008216 | 09/04/2019 | Holly Coles | 12.52 | A/P | CLEARED | 09/11/2019 |
| 008217 | 09/04/2019 | Jenkins Anthony Inc. | 4,546.15 | A/P | CLEARED | 09/11/2019 |
| 008217 | 09/04/2019 | Kevin McDonald | 115.18 | A/P | CLEARED | 09/11/2019 |
| 008219 | 09/04/2019 | Leona Squires | 15.73 | A/P | CLEARED | 09/11/2019 |
| 008220 | 09/04/2019 | Lynn Tucker | 1,402.58 | A/P | CLEARED | 09/11/2019 |
| 008220 | 09/04/2019 | Miller IT Limited | 483.00 | A/P | CLEARED | 09/11/2019 |
| 008221 | 09/04/2019 | NL News Now | 463.00 171.49 | A/P | CLEARED | 10/18/2019 |
| | | | | | | |
| 008223 | 09/04/2019 09/04/2019 | Northern Business Intelligence OMB Parts & Industrial Ltd. | 2,325.62 | A/P | CLEARED | 09/18/2019 |
| 008224 | | | 144.74 | A/P | CLEARED | 09/18/2019 |
| 008225 | 09/04/2019 | ORKIN Canada Corporation | 194.35 | A/P | CLEARED | 09/18/2019 |
| 008226 | 09/04/2019 | Pat Singleton | 5,500.00 | A/P | CLEARED | 09/30/2019 |
| 008227 | 09/04/2019 | Provincial Ready Mix Inc. | 1,948.74 | A/P | CLEARED | 09/11/2019 |
| 008228 | 09/04/2019 | Ravenhill Group Inc. | 11,588.01 | A/P | CLEARED | 09/18/2019 |
| 008229 | 09/04/2019 | SaltWire Network Inc. | 3,355.12 | A/P | CLEARED | 09/11/2019 |
| 008230 | 09/04/2019 | Scope | 909.13 | A/P | CLEARED | 09/11/2019 |
| 008231 | 09/04/2019 | Scotia Recycling Inc | 1,609.43 | A/P | CLEARED | 09/18/2019 |
| 008232 | 09/04/2019 | T2 Ventures Inc. | 190,312.67 | A/P | CLEARED | 09/11/2019 |
| 008233 | 09/04/2019 | Woodman's Welding Ltd. | 1,104.00 | A/P | CLEARED | 09/30/2019 |
| 008234 | 09/04/2019 | Receiver General of Canada | 125.00 | G/L | CLEARED | 09/25/2019 |
| 008235 | 09/04/2019 | Carew, Frank & Betty Carew | 15.00 | A/R | CLEARED | 10/18/2019 |
| 008237 | 09/18/2019 | 62167 Newfoundland and Labrador Inc | 7,380.30 | A/P | CLEARED | 10/18/2019 |
| 008238 | 09/18/2019 | Acklands Grainger Inc. | 16.36 | A/P | CLEARED | 09/25/2019 |
| 008239 | 09/18/2019 | Bell Mobility Inc. | 1,499.97 | A/P | CLEARED | 09/30/2019 |
| 008240 | 09/18/2019 | Channel 6 Ads | 26.22 | A/P | CLEARED | 09/25/2019 |
| 008241 | 09/18/2019 | Christie Dean | 3,705.44 | A/P | CLEARED | 09/30/2019 |
| 008242 | 09/18/2019 | City of St. John's | 48,759.70 | A/P | CLEARED | 09/25/2019 |
| 008243 | 09/18/2019 | D&L Russell Limited | 30.15 | A/P | CLEARED | 10/18/2019 |
| 008244 | 09/18/2019 | Dodd's Diesel Repair Ltd. | 0.00 | A/P | *VOID* | 09/18/2019 |
| 008245 | 09/18/2019 | Dodd's Diesel Repair Ltd. | 13,696.73 | A/P | CLEARED | 09/30/2019 |
| 008246 | 09/18/2019 | Eastern Machining & Welding Inc. | 1,966.55 | A/P | CLEARED | 09/30/2019 |
| 008247 | 09/18/2019 | E K Lomond Auto Solutions Inc | 65.44 | A/P | CLEARED | 09/30/2019 |
| 008248 | 09/18/2019 | Gerard Tilley | 426.00 | A/P | OUT-STD | 09/18/2019 |
| 008249 | 09/18/2019 | Harbour ELECTRIC Ltd. | 2,316.91 | A/P | CLEARED | 09/30/2019 |
| 008250 | 09/18/2019 | Imperial Oil | 108.83 | A/P | CLEARED | 09/30/2019 |
| 008251 | 09/18/2019 | Kevin Butt | 25.60 | A/P | CLEARED | 09/30/2019 |
| 008252 | 09/18/2019 | Leona Squires | 19.74 | A/P | CLEARED | 09/25/2019 |
| 008253 | 09/18/2019 | Leslie Squires | 440.00 | A/P | CLEARED | 09/25/2019 |
| | | | | | | |

^{** -} Name on Check was modified

Eastern Regional Service Board

BNK2 - Bank of Montreal - EW

Cheques from 000001 to 008352 dated between 09-01-2019 and 09-30-2019

| Printed: | 2:20:30PM | 10/24/2019 | | | | Page 2 of 2 |
|----------|------------|-----------------------------------|------------------|-----|---------|-------------|
| Number | Issued | | Amount | sc | Status | Status Date |
| 008254 | 09/18/2019 | Lynn Tucker | 1,218.37 | A/P | CLEARED | 09/25/2019 |
| 008255 | 09/18/2019 | McInnes Cooper | 376.53 | A/P | CLEARED | 09/30/2019 |
| 008256 | 09/18/2019 | Modern Business Equipment Limited | 175.44 | A/P | CLEARED | 09/25/2019 |
| 008257 | 09/18/2019 | Newfoundland Power Inc. | 1,098.38 | A/P | CLEARED | 09/25/2019 |
| 008258 | 09/18/2019 | Newfoundland Towing & Recovery | 69.00 | A/P | CLEARED | 10/18/2019 |
| 008259 | 09/18/2019 | North Atlantic | 23,032.46 | A/P | CLEARED | 09/25/2019 |
| 008260 | 09/18/2019 | OMB Parts & Industrial Ltd. | 508.16 | A/P | CLEARED | 09/30/2019 |
| 008261 | 09/18/2019 | Pitney Bowes | 12.00 | A/P | CLEARED | 09/30/2019 |
| 008262 | 09/18/2019 | Quikprint Services Ltd. | 90.85 | A/P | CLEARED | 09/25/2019 |
| 008263 | 09/18/2019 | SaltWire Network Inc. | 295.55 | A/P | CLEARED | 09/25/2019 |
| 008264 | 09/18/2019 | Scotia Recycling Inc | 1,055.70 | A/P | CLEARED | 09/25/2019 |
| 008265 | 09/18/2019 | T2 Ventures Inc. | 22,723.56 | A/P | CLEARED | 09/25/2019 |
| 008266 | 09/18/2019 | The Business Post | 496.80 | A/P | CLEARED | 09/25/2019 |
| 008267 | 09/18/2019 | Tulk Tire & Service Ltd. | 7,102.72 | A/P | CLEARED | 09/25/2019 |
| 008268 | 09/18/2019 | Tulk Tire & Service Ltd. | 3,045.69 | A/P | CLEARED | 09/25/2019 |
| 008269 | 09/18/2019 | Vardy Villa Limited | 35,091.67 | A/P | CLEARED | 09/30/2019 |
| 008270 | 09/18/2019 | O'Leary, Kevin | 34.48 | A/R | CLEARED | 09/30/2019 |
| 008271 | 09/18/2019 | Receiver General of Canada | 125.00 | G/L | CLEARED | 10/18/2019 |
| | | Cheque Totals Iss | sued: 451,044.93 | | | |
| | | , | Void: 0.00 | | | |

Total Cheques Generated:

Total # of Cheques Listed:

451,044.93

64

PAYROLL EXPENSE

OCTOBER 2019

| TOTAL GROSS PAYROLL | \$179,711.69 |
|--|---------------------|
| Payroll CRA Remittance | <u>\$39,042.89</u> |
| Total Payroll (47 employees) | \$140,668.80 |
| Payroll – Board (18 members) | <u>\$ 17,339.83</u> |
| Payroll — Staff (2 pay periods — 29 employees) | \$123,328.97 |

PREVIOUS MONTH

SEPTEMBER 2019

| TOTAL GROSS PAYROLL | <u>\$153,875.38</u> |
|--|---------------------|
| Payroll CRA Remittance | |
| • | |
| Total Payroll (31 employees) | \$119,274.11 |
| Payroll – Board (19 members) | <u>\$ 00,000.00</u> |
| Payroll — Staff (2 pay periods — 31 employees) | \$119,274.11 |

TOWNS PAYMENT ACTIVITY 2019 - As of October 7, 2019
(Towns include all incorporated towns and those LSDs who pay collectively)

| | | Number | Number | Prior Year | | | | Amount | |
|------------|---|------------|----------------------------|------------|--------------|---------------|-----------------|--------------|--|
| | | Jo | of Units | (Credit) | Total | Payments | | Due by | Surplus |
| CustCode | Town/Local Service District | Units | x \$180.00 | Arrears | Invoiced | Received | Balance | 05-Oct | (Arrears) |
| | Town of Arnold's Cove | 535 | \$96,300.00 | | \$96,300.00 | \$ 86,670.00 | \$ 00:089'6\$ | 86,670.00 | 0.00 PAD x 10 |
| LSD00002 | LSD of Mobile (E Dalley, Treasurer) | 100 | \$18,000.00 | | \$18,000.00 | \$ 18,000.00 | \$ 00:0\$ | 18,000.00 | 0.00 |
| TOWN301 | Town of Come by Chance | 118 | \$21,240.00 | | \$21,240.00 | \$ 21,240.00 | \$ 00:00 | 21,240.00 | 0.00 |
| TOWN302 | Town of Norman's Cove-Long Cove | 333 | \$59,940.00 | | \$59,940.00 | \$ 53,946.00 | \$5,994.00 \$ | 53,946.00 | 0.00 |
| TOWN303 | Town of Chapel Arm | 256 | \$46,080.00 | | \$46,080.00 | \$ 41,472.00 | \$4,608.00 \$ | 41,472.00 | 0.00 |
| TOWN304 | Town of Southern Harbour | 184 | \$33,120.00 | | \$33,120.00 | \$ 29,808.00 | \$3,312.00 \$ | 29,808.00 | 0.00 |
| TOWN305 | Town of Sunnyside | 205 | \$36,900.00 | | \$36,900.00 | \$ 33,210.00 | \$3,690.00\$ | 33,210.00 | 0.00 PAD x 10 |
| TOWN502 | Town of Chance Cove | 148 | \$26,640.00 | | \$26,640.00 | \$ 23,976.00 | \$2,664.00 \$ | 23,976.00 | 0.00 PAD X 10 |
| TOWNO401 | Town of Aquaforte | 71 | \$12,780.00 | | \$13,003.65 | \$ 6,390.00 | \$6,613.65 \$ | 11,703.29 | -5,313.29 Interest applied |
| TOWN0402 | Town of Bay Bulls | 545 | \$98,100.00 | | \$98,100.00 | \$ 88,290.00 | \$9,810.00 \$ | 88,290.00 | 0.00 |
| TOWN0403 | Town of Cape Broyle | 277 | \$49,860.00 | | \$49,860.00 | \$ 44,874.00 | \$4,986.00 \$ | 44,874.00 | 0.00 PAD x 10 |
| TOWNO404 | Town of Fermeuse-Kingman's Cove | 179 | \$32,220.00 \$ | (0.02) | \$32,219.98 | \$ 24,165.00 | \$8,054.98 \$ | 24,164.99 | 0.01 |
| TOWN0405 | Town of Ferryland | 272 | \$48,960.00 | | \$48,960.00 | \$ 48,960.00 | \$ 00:0\$ | 36,720.00 | 12,240.00 |
| TOWN0407 | Town of Renews-Cappahayden | 234 | \$42,120.00 | | \$42,120.00 | \$ 37,908.00 | \$4,212.00 \$ | 37,908.00 | 00:00 |
| TOWNO408 | Town of St. Shott's | 20 | \$9,000.00 | | \$9,000.00 | \$ 6,750.00 | \$2,250.00 \$ | 6,750.00 | 0.00 |
| TOWNO410 | Town of Witless Bay | 982 | \$123,300.00 | | \$123,300.00 | \$ 92,475.00 | \$30,825.00 \$ | 92,475.00 | 0.00 |
| TOWN0411 | Town of Portugal Cove South | 92 | \$16,560.00 | | \$16,560.00 | \$ 12,420.00 | \$4,140.00 \$ | 12,420.00 | 0.00 |
| | Town of Long Harbour-Mount Arlington Heights | 196 | \$35,280.00 | | \$35,280.00 | \$ 31,752.00 | \$3,528.00 \$ | 31,752.00 | 0.00 PAD x 10 |
| TOWNOS05 | Town of Fox Harbour | 136 | \$24,120.00 \$ | (180.00) | \$23,940.00 | \$ 21,870.00 | \$2,070.00 \$ | 21,546.00 | 324.00 |
| TOWNO507 | Town of St. Bride's | 140 | \$25,200.00 | | \$25,200.00 | \$ 18,990.00 | \$6,210.00 \$ | 18,900.00 | 90.00 |
| TOWNO508 | Town of Point Lance | 47 | \$8,460.00 | | \$8,460.00 | \$ 6,345.00 | \$2,115.00 \$ | 6,345.00 | 0.00 PAD x4 |
| | Town of Branch | 161 | \$28,980.00 | | \$28,980.00 | \$ 28,980.00 | \$0.00 | 28,980.00 | 0.00 |
| | Town of Mount Carmel-Mitchell's Brook-St. Catherine's | 299 | \$53,820.00 | | \$53,820.00 | \$ 40,365.00 | \$13,455.00 \$ | 40,365.00 | 00:00 |
| TOWNO511 | Town of St. Joseph's | 107 | \$19,260.00 | | \$19,260.00 | \$ 14,445.00 | \$4,815.00 \$ | 14,445.00 | 0.00 PAD x4 |
| TOWN0512 | Town of Admiral's Beach | 82 | \$14,760.00 | | \$14,760.00 | \$ 11,808.00 | \$2,952.00 \$ | 13,284.00 | -1,476.00 |
| TOWNO513 | Town of Gaskiers-Point La Haye | 144 | \$25,920.00 | | \$25,920.00 | \$ 23,328.00 | \$2,592.00 \$ | 23,328.00 | 0.00 |
| | Town of Colinet | 75 | \$13,500.00 | | \$13,500.00 | \$ 12,150.00 | \$1,350.00 \$ | 12,150.00 | 0.00 PAD x 10 |
| | Town of Riverhead | 116 | \$20,880.00 | | \$20,880.00 | \$ 18,792.00 | \$2,088.00 \$ | 18,792.00 | 0.00 |
| | Town of St. Mary's | 222 | \$39,960.00 | | \$39,960.00 | \$ 35,964.00 | \$ 00.966,8\$ | 35,964.00 | 0.00 |
| TOWNOS17 | Town of St. Vincent's-St. Stephen's-Peter's River | 213 | \$38,340.00 | | \$38,340.00 | \$ 34,506.00 | \$3,834.00 \$ | 34,506.00 | 0.00 PAD x 10 |
| | Town of Whiteway | 163 | \$29,340.00 | | \$29,340.00 | \$ 29,340.00 | \$0.00 | 26,406.00 | 2,934.00 |
| | Town of Heart's Delight-Islington | 409 | \$73,620.00 | | \$73,620.00 | \$ 66,258.00 | \$7,362.00 \$ | 66,258.00 | 00:00 |
| | Town of Heart's Desire | 125 | \$22,500.00 | | \$22,500.00 | \$ 20,250.00 | \$2,250.00 \$ | 20,250.00 | 0.00 |
| TOWNOS | Town of Bay de Verde | 323 221 | \$38,140.00 \$39 780 00 | | \$39,780.00 | \$ 31,824.00 | \$ 00.4100\$ | 35,326.00 | 0.00 8 478 00 |
| | The selection of Name | 197 | 20,000 | | 00.001.000 | 20,144,00 | ÷ 00.000000 | 25,202:00 | 000000 |
| TOWNO804 | Town of Hant's Harbour | 187 | \$33.660.00 | | \$33,660.00 | \$ 26,244.00 | \$2,916.00 \$ | 25.245.00 | 0.00 PAB×10 5.610.00 (12 equal pymts) |
| . 9080NWOL | Town of Heart's Content | 239 | \$43,020.00 | | \$43,020.00 | \$ 32,265.00 | \$10.755.00 \$ | 32,265.00 | 0.00 |
| TOWN0807 | Town of Winterton | 277 | \$49,860.00 | | \$49,860.00 | \$ 49,860.00 | \$ 00:00 | 37,395.00 | 12,465.00 |
| TOWNO808 | Town of Clarenville | 2870 | \$517,094.05 | | \$517,094.05 | \$ 387,944.05 | \$129,150.00 \$ | 387,820.54 | 123.51 |
| TOWN0003 | Town of Clarke's Beach | 592 | \$106,560.00 | | \$106,560.00 | \$ 106,560.00 | \$ 00:0\$ | 106,560.00 | 0.00 |
| . 6080NWOT | Town of Wabana | 1222 | \$219,960.00 | | \$219,960.00 | \$ 197,964.00 | \$21,996.00 \$ | 197,964.00 | 0.00 PAD x 10 |
| | | 13012 | 2,342,294.05 | -180.02 | 2.342.337.68 | 2,001,539.05 | 340,798.63 | 1.978.519.81 | 23 019 24 |

| | | | TOWNS ACTIV | ITY - INVOICED | OWNS ACTIVITY - INVOICED MONTHLY (Jan - Dec 2019) | n - Dec 2019) | | |
|----------|---------------------------------|----------|-------------|----------------|---|-----------------------|-------------|-----------------------|
| | | | No. | Prior Year | Total | Payments | Outstanding | Surplus |
| CustCode | | Town/LSD | Properties | Balance | Invoices 2019 | Received | Balance | (Arrears) |
| TOWNO205 | OWNO205 Town of Holyrood | | 1035 | 37,063.37 | 114,213.49 11 | 113,249.56 | 38,027.30 | (19,780.87) |
| TOWN0203 | OWNO203 Town of Colliers | | 285 | 3,251.62 | 33,441.36 | 32,963.40 | 3,729.58 | |
| LSDOF202 | LSD of Marysvale | | 225 | 2,440.68 | 24,912.25 | 24,546.00 | 2,806.93 | |
| LSDOF201 | LSD of Georgetowr | _ | 135 | 3,183.77 | 15,678.59 | 15,578.30 | 3,284.06 | (1,572.40) |
| TOWN0001 | WNN0001 Town of Carbonear | | 2150 | 85,932.07 | 202,534.25 | 288,466.32 | | |
| | | | 3830 | 131,871.51 | | 390,779.94 474,803.58 | | 47,847.87 (21,353.27) |

\$ (30,644.56) 2019 TOTAL ARREARS - INCORPORATED TOWNS

PAD* Set up for pre-authorized debit payments SPAR** Special Payment Arrangement in Place

BRIEFING NOTE / REPORT

| TITLE: | Concept for Reduction of Services (Ministerial Directives) |
|---------------|--|
| | |
| MEETING DATE: | 2019-10-17 |
| | |
| TO: | |
| | Board / Finance & Audit / Strategy & Policy / Governance |
| PREPARED BY: | |
| | Lynn Tucker, Chief Administrative Officer |
| REVIEWED BY: | |
| | Lynn Tucker, Chief Administrative Officer |
| APPROVED BY: | |
| | Lynn Tucker, Chief Administrative Officer |

RECOMMENDED ACTION:

• It is recommended that the Board adopt the tabled *Final Plan for Implementation of the Ministerial Directives, September 2019.*

MOTION:

BE IT RESOLVED that the ERSB Finance & Audit Committee recommend that the Board adopt the Final Plan for Implementation of the Ministerial Directives, September 2019 as tabled and as agreed upon by the Minister of Municipal Affairs and Environment.

BACKGROUND/DISCUSSION:

- The Board has been working closely with the Department of Municipal Affairs and Environment (MAE) to develop a plan for the withdrawal of services on unserviced roads in unincorporated areas as per the ministerial directives received in February and March 2019.
- The Board has reached an agreement to withdraw services from the affected areas as follows:
 - Service(s) will be withdrawn effective midnight, December 31, 2019;
 - o Staff continues to work with MAE to identify roads not on the original list;
 - o If 70 percent of the identified property owners in any one area requests the service, the Board would provide the service to all property owners in the area and all property owners in the area shall pay for the service(s).

ATTACHMENTS:

• Final Plan for Implementation of Ministerial Directives Respecting Un-Serviced Roads in Unincorporated Areas, September 2019.



FINAL PLAN FOR IMPLEMENTATION OF MINISTERIAL DIRECTIVES RESPECTING UN-SERVICED ROADS IN UNINCORPORATED AREAS

SEPTEMBER 2019

The Eastern Regional Service Board (the Board) is pleased to provide the following plan for implementation of the Minister's directives of February and March 2019.

The Board has worked collaboratively with the Departments of Municipal Affairs and Environment as well as Transportation and Works to ensure that the un-serviced roads in unincorporated areas in the eastern region have been identified and included in this plan.

The Board looks forward to the Minister's response which will provide clarification of the Board's mandate going forward as well as direction regarding the provision of services on unserviced roads in the unincorporated areas of the eastern region.

BACKGROUND

The Board had initially responded by providing an implementation plan that included three options as outlined below:

Option A – A voluntary system on un-serviced roads;

As noted in past correspondence and discussions, the Board has determined that this option is not feasible as the cost of service generally would not change but revenue would decrease significantly and maintaining current fees for remaining customers could not be achieved as directed.

Option B – Remove unincorporated areas from the regional system;

Option B as proposed would have removed all unincorporated areas from the eastern region's service area. In other words, the Board would not provide services outside of incorporated towns or local service districts. This option was the most feasible option for the Board; however, it would have included those properties on roads serviced by a level of government.

Option C – Implement a regional system in incorporated areas only (municipalities only); Option C would increase the efficiency of the Board; however, the Department Municipal Affairs and Environment and the Board sees no merit in pursuing this option.

PLAN FOR IMPLEMENTATION OF MINISTER'S DIRECTIVES

Following collaboration with the Department of Municipal Affairs and Environment the Board has modified Option B to include only those areas with un-serviced roads in unincorporated areas.

Therefore, the Board is proposing the following plan:

1. Effective midnight, December 31, 2019 the Board will withdraw services from the following areas having un-serviced roads in unincorporated areas;

- a) Brigus Junction and all side roads
- b) Cape Pond Road and all side roads
- c) English Hill Road including Old Highway (Carbonear area)
- d) Glen's Cove
- e) Goulds Big Pond and Old Man's Pond and all side roads
- f) Goulds Pond and all side roads
- g) Hell Hill Pond and all side roads
- h) Horse Chops and all side roads
- i) Lamanche and all side roads
- j) Line Road and Gunner's Road and all side roads (Carbonear area)
- k) Mahers and all side roads
- I) Middle Gull Pond and all side roads
- m) Mobile First Pond and all side roads
- n) Ocean Pond, Hodgewater Pond and Leahy's Road and all side roads
- o) Old Prison Camp Road and all side roads (off Salmonier Line)
- p) Peak Pond and Reid's Pond and all side roads
- q) Placentia Junction and all side roads
- r) All side roads off Salmonier Line (excluding the LSD of Deer Park/Vineland Road):
 - i. Burry Heights Road (and all side roads)
 - ii. Way Points Wilderness Road
 - iii. Little Bull Pond Road (and all side roads)
 - iv. Bermuda Lake Road
 - v. Gilles Road
 - vi. Fern Hill Lane
 - vii. George Street West
 - viii. Fraser's Loop
 - ix. Governor's Park Road (and all side roads)
 - x. The Wild's Road (and all side roads)
 - xi. Penny Lane
 - xii. Hootersville Estate Road
 - xiii. Mill Lane
 - xiv. Pioneer Place
 - xv. Tobin's Pond Road
 - xvi. Belbin's Mill Pond Road (and all side roads)
 - xvii. Jimmy's Run (and all side roads)
 - xviii. Hender's Brook Road

- xix. Unmarked Road off Salmonier Line (located on right hand side located 0.3 km before Deer Park Road and 5.8 km from Vineland Road)
- s) Spread Eagle and all side roads
- t) Witless Bay Line including Old Witless Bay Line and all side roads

If additional un-serviced roads in unincorporated areas are identified, the Eastern Regional Service Board will review them with the Department Municipal Affairs and Environment to determine if they should remain in service.

TOTAL PROPERTIES AFFECTED BY PROPOSED WITHDRAWAL OF SERVICE = 3,602 or 11% of overall properties serviced by the Board.

2. Reinstatement/Continuation of Service(s):

The Board would provide services to any area noted above if 70 percent of the property owners identified in that area provides a request/response to have service(s) provided and/or continued.

If 70 percent of the identified property owners in any one area requests the service, the Board would provide the service to all property owners in the area and all property owners in the area shall pay for the service(s).

3. Fees Collection

For the areas listed in number one above, no further invoice for waste management services will be issued effective January 1, 2020.

The Board will not proceed to Small Claims Court to collect from those customers whose outstanding balance includes only 2019 fees and interest. For those customers the Board would set aside the 2019 accrued interest with payment in full of the 2019 fees.

However, those customers with an outstanding balance prior to January 1, 2019 are responsible to settle all outstanding fees and interest for services including 2019.

4. First Invoice for Newly Identified Property Owners

For newly identified customers the first invoice will begin at January 1, 2017 if service was available before that date or from the date of service implementation if later than January 1, 2017.

CONCLUSION

The Board is pleased to provide the plan outlined above for implementation of the Ministerial directives received February and March 2019. The Board has worked diligently to develop a plan that would meet the Ministerial directives as well as maintain the services for the remainder of the eastern region.

Once an implementation plan has been approved by the Minister the Board in conjunction with the Minister's office will provide information regarding the plan to all impacted customers in the affected service areas.

The Board looks forward to the Minister's response and we sincerely hope that we have provided all information required for the Minister's decision.

Harold Mullowney, Chairperson Eastern Regional Service Board September 30, 2019

REVISED PLAN FOR IMPLEMENTATION OF MINISTERIAL DIRECTIVES

UPDATED LIST

UN-SERVICED ROADS IN UNINCORPORATED AREAS

PLAN FOR IMPLEMENTATION OF MINISTER'S DIRECTIVES



- 1. Effective midnight, December 31, 2019 the Board will withdraw services from the following areas having un-serviced roads in unincorporated areas;
 - a) Brigus Junction and all side roads except for 1.6 km portion of road serviced by government*
 - b) Cape Pond Road and all side roads
 - c) English Hill Road including Old Highway (Carbonear area)
 - d) Flat Rock Road (between Freshwater and Salmon Cove)*
 - e) Glen's Cove
 - f) Goulds Big Pond and Old Man's Pond and all side roads
 - g) Goulds Pond and all side roads
 - h) Grassy Point Road (off Fair Haven Road)*
 - i) Hell Hill Pond and all side roads
 - i) All side roads off Hodgewater Line*
 - k) Horse Chops and all side roads
 - I) Line Road and Gunner's Road and all side roads (Carbonear area)
 - m) Mahers and all side roads
 - n) Middle Gull Pond and all side roads
 - o) Mobile First Pond and all side roads
 - p) Ocean Pond, Hodgewater Pond and Leahy's Road and all side roads
 - q) Old Prison Camp Road and all side roads (off Salmonier Line)
 - r) Peak Pond and Reid's Pond and all side roads
 - s) Placentia Junction and all side roads
 - t) All side roads off Route 73 New Harbour Barrens Road*
 - i. Old Track Road;
 - ii. Denny's Pond Road; and,
 - iii. Unnamed Road running along Gull Pond
 - all side roads off Salmonier Line (excluding the LSD of Deer Park/Vineland Road):
 - i. Burry Heights Road (and all side roads)
 - ii. Way Points Wilderness Road
 - iii. Little Bull Pond Road (and all side roads)
 - iv. Bermuda Lake Road
 - v. Gilles Road
 - vi. Fern Hill Lane
 - vii. George Street West
 - viii. Fraser's Loop
 - ix. Governor's Park Road (and all side roads)
 - x. The Wild's Road (and all side roads)
 - xi. Penny Lane
 - xii. Hootersville Estate Road
 - xiii. Mill Lane
 - xiv. Pioneer Place
 - xv. Tobin's Pond Road
 - xvi. Belbin's Mill Pond Road (and all side roads)
 - xvii. Jimmy's Run (and all side roads)

- xviii. Hender's Brook Road
- xix. Unmarked Road off Salmonier Line (located on right hand side located 0.3 km before Deer Park Road and 5.8 km from Vineland Road)
- v) Spread Eagle and all side roads
- w) Witless Bay Line including Old Witless Bay Line and all side roads

If additional un-serviced roads in unincorporated areas are identified, the Eastern Regional Service Board will review them with the Department Municipal Affairs and Environment to determine if they should remain in service.

PLEASE NOTE FOLLOWING CHANGE:

a) Lamanche and all side roads – this area had been included as an un-serviced road; however, this area is in receipt of services and, therefore, waste collection will NOT be withdrawn at year end.

2. Reinstatement/Continuation of Service(s):

The Board would provide services to any area noted above if 70 percent of the property owners identified in that area provides a request/response to have service(s) provided and/or continued.

If 70 percent of the identified property owners in any one area requests the service, the Board would provide the service to all property owners in the area and all property owners in the area shall pay for the service(s).

3. Fees Collection

For the areas listed in number one above, no further invoice for waste management services will be issued effective January 1, 2020.

The Board will not proceed to Small Claims Court to collect from those customers whose outstanding balance includes only 2019 fees and interest. For those customers the Board would set aside the 2019 accrued interest with payment in full of the 2019 fees.

However, those customers with an outstanding balance prior to January 1, 2019 are responsible to settle all outstanding fees and interest for services including 2019.

^{*}Denotes areas added following initial plan as outlined in above paragraph.

4. First Invoice for Newly Identified Property Owners

For newly identified customers the first invoice will begin at January 1, 2017 if service was available before that date or from the date of service implementation if later than January 1, 2017.

BRIEFING NOTE / REPORT

| TITLE: | ERSB Budget 2020 |
|----------------------|--|
| | |
| MEETING DATE: | 2019-10-24 |
| | |
| TO: | |
| | Board / Finance & Audit / Strategy & Policy / Governance |
| PREPARED BY: | |
| | Craig Drover, Manager Corporate Services |
| REVIEWED BY: | |
| | Lynn Tucker, Chief Administrative Officer |
| APPROVED BY: | |
| | Lynn Tucker, Chief Administrative Officer |

RECOMMENDED ACTION:

It is recommended that Eastern Regional Service Board adopt the amended 2020 Budget as tabled; members should be aware that this Budget includes the operational impacts from the response from the Minister Municipal Affairs and Environment regarding the reduction of services to un-serviced roads/unincorporated areas. Members should also be aware that as well that the outcome of the Provincial Waste Management Strategy review may have significant and unforeseen impacts on the 2020 Budget.

MOTION:

BE IT RESOLVED that the ERSB adopt the revised 2020 budget as tabled. The revised budget is necessary following an agreement with the Department of Municipal Affairs and Environment regarding changes in the Board's service delivery model for 2020.

BACKGROUND/DISCUSSION:

- Consider an increase in the budget for Board remuneration/per diem \$10,000 above current budget amount of \$100,000. The Board has not increased the per diem amount since 2015.
- Staff salary costs regional waste operations has increased due to addition of one new position of casual site attendant at the Whitbourne Waste Recovery Facility; all positions considered filled with projected overtime included.
- Staff salary costs waste collections have been reduced to zero as a result from the changes to service delivery.

- Purchased Services Administrative increased for legal expertise. We foresee additional legal costs following outcome of ministerial directives and for the collective bargaining process.
- Regional Operations & Waste Recovery Facilities Decreased significantly as the amount budgeted for fleet storage in Blaketown is no longer required and the Board will settle its lease payments for two grapple trucks purchased in 2011 in November 2019. Lease payments for new grapple trucks have been included in the 2020 budget. A reserve funding of \$200,000 is budgeted for 2020 to account for possible additional lease costs in 2020 or 2021 depending on the delivery timeline of the grapple trucks.
- Regional Transfer Station Clarenville Increased as the amount budgeted for vehicle maintenance and operations as per actual expenses in current year.
- Household Hazardous Waste Program Decreased to reflect actual program cost for 2019.
- Curbside Waste Collection Program Removal of expenditures due to service delivery changes.
- Water/Wastewater Program Provincial government provided funding of \$80,000 for May 2019 through March 31, 2021 to continue this program.
- Fire Protection No change
- Capital ERSB Landfill closures \$300,000 is budgeted for the closure and remediation of the Bell Island landfill; however, to date the Board has not received funding notification from the Province. For Regional Equipment \$71,000 has been budgeted \$30,000 has been included here for required maintenance at the Clarenville Transfer Station; \$10,000 is budgeted for tools at the Board's new depot at Whitbourne; and 2 sanders/spreaders at \$15,500 each is required one for the Clarenville site and the other for the Whitbourne site for winter maintenance.
- Revenue is projected to remain the same overall for 2020 based on YTD
 experience with slight increases in the Clarenville Transfer Station tipping fee and
 transportation revenue for Clarenville Transfer Station. Interest revenue is down
 slightly based on 2019 experience. The Regional Landfill Tipping Fee Derived has
 decreased to \$3.3Million.

OTHER CONSIDERATIONS:

 As members are aware the Minister Municipal Affairs and Environment has issued directives to the Board to cease mandatory waste collection services on unserviced roads/unincorporated areas. The Board continues to await the Provincial Waste Management Strategy report to determine any impacts on the Budget.

ATTACHMENTS:

• Final DRAFT Budget 2020

2020 DRAFT BUDGET

| 2020 DIX | - | BUDGET | | 1 | |
|--|--|-------------|----|-------------|-----------------|
| | | 2020 Budget | | 2019 Budget | % Budget Change |
| EXPENDITURES | | | | | |
| Salaries | 7 | | | | |
| Chair/Board Member Remuneration | \$ | 100,000 | \$ | 100,000 | 0.0% |
| Salaries (Corporate Administration) | \$ | 559,134 | \$ | 578,966 | -3.4% |
| Salaries (Regional Waste Operations) | \$ | 895,881 | \$ | 751,785 | 19.2% |
| Salaries (Internal Curbside Collections) | \$ | - | \$ | 400,372 | -100.0% |
| Salaries (Water) | \$ | 55,075 | \$ | 17,500 | 214.7% |
| Sub-tot | +- | 1,610,090 | \$ | 1,848,623 | -12.9% |
| | <u>.</u> | 1,010,000 | Ť | 1,010,020 | , |
| Benefits | 1 | | | | |
| Employment Insurance | \$ | 26,309 | \$ | 35,167 | -25.2% |
| CPP | \$ | 61,938 | \$ | 76,359 | -18.9% |
| WHSCC | \$ | 80,000 | \$ | 95,000 | -15.8% |
| Health & Life Benefits | \$ | 22,925 | \$ | 23,954 | -4.3% |
| RRSP | \$ | 93,095 | \$ | 137,545 | -32.3% |
| Sub-tot | al \$ | 284,267 | \$ | 368,025 | -22.8% |
| | | | | | |
| Transportation & Communications | | | | | |
| Board/Committee Local Travel & Meetings (mileage & expenses) | \$ | 45,000 | \$ | 45,000 | 0.0% |
| Telephone | \$ | 30,000 | \$ | 40,000 | -25.0% |
| Staff Local Travel (mileage & expenses) | \$ | 10,000 | \$ | 10,000 | 0.0% |
| Professional Development (Board) | \$ | 35,000 | \$ | 35,000 | 0.0% |
| Sub-tot | al \$ | 120,000 | \$ | 130,000 | -7.7% |
| | _ | | | | |
| Supplies | | | | | |
| Insurance | \$ | 135,000 | \$ | 135,000 | 0.0% |
| Office Expenses | \$ | 80,000 | \$ | 80,000 | 0.0% |
| Bank Charges | \$ | 40,000 | \$ | 40,000 | 0.0% |
| Sub-tot | al \$ | 255,000 | \$ | 255,000 | 0.0% |
| D 1 10 1 11 11 11 | 7 | | | | |
| Purchased Services Administrative | | | | | |
| Audit | \$ | 31,200 | \$ | 23,000 | 35.7% |
| Professional Development Staff | \$ | 33,000 | \$ | 33,000 | 0.0% |
| Professional Services-Legal,HR,IT,Engineering,etc. | \$ | 120,000 | \$ | 60,000 | 100.0% |
| Sub-tot | ai \$ | 184,200 | \$ | 116,000 | 58.8% |
| Property, Furnishings & Equipment | 7 | | | | |
| Office Space (gross lease, Majors Path) | \$ | 86,000 | \$ | 86,000 | 0.0% |
| Computer Software/Software Licensing | \$ | 12,000 | \$ | 6,000 | 100.0% |
| Photocopier Fees | \$ | 4,000 | \$ | 5,000 | -20.0% |
| Furniture & Equipment | \$ | 25,000 | \$ | 25,000 | 0.0% |
| Sub-tot | al \$ | 127,000 | \$ | 122,000 | 4.1% |

| | | | 2020 Budget | | 2019 Budget | % Budget Change |
|---|-----------|----|-------------|-----|-------------|-----------------|
| Purchased Services Consultants | = | | | | | |
| Communications | | \$ | 120,000 | \$ | 120,000 | 0.0% |
| | Sub-total | \$ | 120,000 | \$ | 120,000 | 0.0% |
| Regional Operations & Waste Recovery Facilities | | Ī | | | | |
| Office Space Lease (Blaketown Yard) | | \$ | - | \$ | - | 0.0% |
| Snow Clearing - All WRF | | \$ | 65,000 | \$ | 40,000 | 62.5% |
| Site Maintenance - All WRF | | \$ | 50,000 | \$ | 30,000 | 66.7% |
| Old Perlican WRF (TCNWM) | | \$ | 175,000 | \$ | 175,000 | 0.0% |
| WRF Compaction Trailer Lease Payments | | \$ | 170,000 | \$ | 170,000 | 0.0% |
| Vehicle Maintenance and Operations | | \$ | 380,000 | \$ | 390,000 | -2.6% |
| Whitbourne Depot Utilities and Phones | | \$ | 25,000 | \$ | 25,000 | 0.0% |
| | Sub-total | \$ | 865,000 | \$ | 830,000 | 4.2% |
| CLARENVILLE REGIONAL TRANSFER STATION | | | | | | |
| Utilities/phone | | \$ | 25,000 | \$ | 25,000 | 0.0% |
| Site Maintenance | | \$ | 35,000 | \$ | 35,000 | 0.0% |
| Vehicle Maintenance and Operations | | \$ | 219,143 | \$ | 200,000 | 9.6% |
| Tipping Fees At Regional Landfill for CTS | | \$ | 400,000 | \$ | 400,000 | 0.0% |
| | Sub-total | \$ | 679,143 | \$ | 660,000 | 2.9% |
| HOUSEHOLD HAZDORDOUS WASTE PROGRAM | | | | | | |
| HHW Collection Contract and Fire Dept | | \$ | 80,000 | \$ | 90,000 | -11.1% |
| · | Sub-total | \$ | 80,000 | \$ | 90,000 | -11.1% |
| CURBSIDE WASTE COLLECTION PROGRAM | | | | | | |
| Maintenance Depot Costs Allocated to Curbside | | \$ | 30,000 | \$ | 30,000 | 0.0% |
| Internal Curbside Program | | \$ | _ | \$ | 650,000 | -100.0% |
| Contracted Services | | \$ | 4,000,000 | \$ | 3,900,000 | 2.6% |
| | Sub-Total | \$ | 4,030,000 | \$ | 4,580,000 | -12.0% |
| WATER/WASTEWATER TREATMENT PROGRAM | | | | | | |
| | Sub-Total | \$ | 25,000 | \$ | - | |
| FIRE PROTECTION | | Ī | | | | |
| FIRE PROTECTION | Sub-Total | \$ | 18,500 | \$ | 18,500 | 0.0% |
| | | | | | | |
| TRANSFERS TO RESERVE | | | | 1 . | | |
| Regional Capital Reserve | | \$ | 200,000 | \$ | - | |
| Curbside Capital Reserve | | \$ | - | \$ | - | |
| Operational Reserve | | \$ | - | \$ | - | |
| | Sub-Total | \$ | 200,000 | \$ | - | |

| | 20 | 020 Budget | 2 | 019 Budget | % Budget Change |
|---|--|--|---|---|---|
| TOTAL EXPENSES | \$ | 8,598,200 | \$ | 9,138,147 | -6.3% |
| | | | | | |
| ERSB CAPITAL EXPENDITURES | | | | | |
| Landfill Closures | \$ | 300,000 | \$ | 300,000 | 0.09 |
| Regional Equipment | \$ | 71,000 | \$ | 220,000 | -67.7% |
| Waste Collection Equipment | \$ | - | \$ | 415,000 | -100.0% |
| Sub-Total | \$ | 371,000 | \$ | 935,000 | -60.3% |
| TOTAL OPERATING AND CAPITAL | \$ | 8,969,200 | \$ | 10,073,147 | -11.0% |
| DEVENUE | I | | | | |
| REVENUE | | | | | |
| REVENUE Waste Collection Fees | \$ | 4,590,000 | \$ | 5,100,000 | -10.09 |
| | \$ | 4,590,000 (90,000) | | 5,100,000 (90,000) | |
| Waste Collection Fees | | | | | 0.0% |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. | \$ | (90,000) | \$ | (90,000) | -10.09 0.09 8.69 20.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station | \$ | (90,000) 190,000 | \$ | (90,000) 175,000 | 0.09 8.69 20.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees | \$ \$ | (90,000) 190,000 60,000 | \$ | (90,000) 175,000 50,000 | 0.09 8.69 20.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics | \$ \$ \$ | (90,000) 190,000 60,000 19,200 | \$ \$ | (90,000) 175,000 50,000 19,200 | 0.09 8.69 20.09 0.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest | \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 | \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 | 0.09 8.69 20.09 0.09 0.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest Miscellaneous Revenue | \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 | \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 | 0.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest Miscellaneous Revenue Regional Landfill Tipping Fee Derived | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 35,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 75,000 25,000 | 0.09 8.69 20.09 0.09 -20.09 40.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest Miscellaneous Revenue Regional Landfill Tipping Fee Derived HST Rebate | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 35,000 3,300,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 75,000 25,000 3,339,572 | 0.09 8.69 20.09 0.09 -20.09 40.09 -1.29 |
| Waste Collection Fees Provision for Bad Debt | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 35,000 3,300,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 25,000 3,339,572 350,000 | 0.09 8.69 20.09 0.09 -20.09 40.09 |

\$

8,969,200 \$

10,073,147

-11.0%

TOTAL REVENUE

BRIEFING NOTE / REPORT

| TITLE: | ERSB Fee Schedule 2020 | | |
|----------------------|--|--|--|
| | | | |
| MEETING DATE: | 2019-10-30 | | |
| | | | |
| TO: | | | |
| | Board / Finance & Audit / Strategy & Policy / Governance | | |
| PREPARED BY: | | | |
| | Lynn Tucker, Chief Administrative Officer | | |
| REVIEWED BY: | | | |
| | Lynn Tucker, Chief Administrative Officer | | |
| APPROVED BY: | | | |
| | Lynn Tucker, Chief Administrative Officer | | |

RECOMMENDED ACTION:

It is recommended that Eastern Regional Service Board adopt the 2020 Fee Schedule as tabled noting that the fee for disposal of regular household waste is increasing to \$75 per metric tonne and the fee for the disposal of recyclables is increasing to \$22 per metric tonne beginning April 1, 2020 through March 31, 2021.

MOTION:

BE IT RESOLVED that ERSB adopt the 2020 Fee Schedule as tabled.

BACKGROUND/DISCUSSION:

- The 2020 Fee Schedule includes a 10.9 percent increase in the tipping fees charged at the Regional Waste Management facility located at Robin Hood Bay (RHB).
- This increase is necessary to ensure enough revenue to run the landfill operations including a proper allotment for necessary capital upgrades.
- Currently the landfill is operating at a deficit.
- To return to break-even in one year would require a jump in the tipping fees of approximately 25 percent. Instead of a full jump in one year, a phased-in approach is being recommended.
- This means that the tipping fees will increase in smaller increments over the next three (3) years or up to and including 2022.
- In 2012 the Board had adopted a policy whereby the tipping fees would be increased according to the annual rate of inflation as per the Canadian Price Index (CPI); however, due to the significant increase in waste volumes at that particular time and for the next several years, the Board did not need to raise tipping fees.

- It is recommended that following 2022, the Board adhere to its policy of annual inflationary increases.
- The landfill reserve has been used to stabilize tipping fees over the past several years; however, the landfill reserve exists to fund necessary capital works projects for the landfill such as expansion of the landfill gas collection system, odour control, and leachate treatment, etc.
- The landfill reserve cannot continue to stabilize tipping fees as \$3.7 million of the reserve will be required for capital works projects over the next two years.
- It is the Board's responsibility to communicate the rate change at RHB. This will be done by sending correspondence to every community in the Eastern region as well as placing ads in local papers.
- The fee schedule is published to the Board's website annually when adopted.

ATTACHMENTS:

2020 Fee Schedule for Eastern Regional Service Board





2020 FEE SCHEDULE FOR EASTERN REGIONAL SERVICE BOARD & REGIONAL WASTE MANAGEMENT FACILITY AT ROBIN HOOD BAY

Effective April 1, 2020 to March 31, 2021

| ITEM/MATERIAL | FEE |
|--|-------------------------|
| Fire and Emergency Services Fees | |
| Per property fee for fire services in areas protected by ERSB | Up to \$120.00 |
| Per commercial fire inspection | \$200.00 |
| Per commercial fire inspection – subsequent visits within 12 months of initial visit - per event | \$50.00 |
| Financial Services Fees | 700.00 |
| Interest charged on overdue accounts, simple interest of 1.75% as of Jan 1 2019. | 1.75% |
| Prior to Jan 1 2019 - interest of 2%, compounding monthly is applicable | |
| Non-sufficient funds charge per event | \$20.00 |
| Small Claims Provincial Court Filing Fees | As charged by the Court |
| Process Server – per event | \$40.00 |
| Waste Services Fees | · |
| Per property fee for waste services | \$180.00 |
| Return to collect waste not properly set out – per event | \$150.00 |
| Regular Waste Disposal Fees | , |
| Regular waste disposal fee at Clarenville Transfer Station and Robin Hood Bay per metric tonne | \$75.00 |
| Recyclables disposal fee at Clarenville Transfer Station and Robin Hood Bay per metric tonne | \$22.00 |
| Waste disposal permit for Clarenville Transfer Station or Robin Hood Bay | \$30.00 |
| Clarenville Transfer Station Commercial Users/Discovery Regional Service Board transportation fee per | 700.00 |
| metric tonne in addition to the regular waste disposal fee of \$75.00 per metric tonne | \$20.00 |
| Asbestos (per metric tonne at Robin Hood Bay)* | 7-0:00 |
| Asbestos (call to make arrangements prior to delivery to site) | \$130.00 |
| Asbestos – Mixed Load (call to make arrangements prior to delivery to site) | \$260.00 |
| Off the Road Tires (tires that are NOT included in the tire recycling program of the Province - per metric | Ψ200.00 |
| tonne) | |
| OTR – Off the Road Tires (call to make arrangements prior to delivery to site) | \$190.00 |
| Rock (per metric tonne)* | , |
| 6 inches minus | Free |
| 18 inches minus | \$22.00 |
| 18 inches plus | \$75.00 |
| Concrete & brick (per metric tonne)* | 7.0.00 |
| 6 inches minus (reinforced or unreinforced) | Free |
| 6 inches plus (reinforced) | \$75.00 |
| 18 inches minus (unreinforced) | \$22.00 |
| 18 inches plus (unreinforced) | \$75.00 |
| Asphalt (per metric tonne)* | Ψ.σ.σσ |
| 6 inches minus | Free |
| 18 inches minus | \$22.00 |
| 18 inches plus | \$75.00 |
| Yard Waste (per metric tonne)** | \$75.00 |
| Contained in paper yard waste bags or loose | Free |
| Contained in plastic waste bags | \$75.00 |
| Special Wastes (per metric tonne) | \$75.00 |
| Wastes requiring special handling (requires pre-approval and arrangements must be made prior to | \$130.00 |
| delivery to site) | \$150.00 |
| International wastes | \$130.00 |
| international wastes | 7130.00 |

^{*} The hauler will have to source separate the various sizes or pay a tipping fee on the entire load. Materials of this type are subject to visual inspection to determine applicable fee.

USEABLE FILL: Useable fill is material that can be used at the Clarenville Transfer Station or Robin Hood Bay sites. Size in the fill must not exceed 6 inches minus. Useable fill is accepted free of charge but depending on the volume the hauler will be required to float a loader/dozer to our site to stockpile the material. Bio-solids are not considered useable fill and the tipping fee applies. Haulers are advised to contact Clarenville Transfer Station or Robin Hood Bay prior to attempting to deliver these special waste streams and prior to bidding on tenders.

^{**} Yard waste includes grass, leaves, sods, weeds, plant trimmings, and branches less than 1 inch diameter.

BRIEFING NOTE / REPORT

| TITLE: | Trinity Conception North Waste Collection Contract | | |
|----------------------|--|--|--|
| | | | |
| MEETING DATE: | 2019-10-17 | | |
| | | | |
| TO: | | | |
| | Board / Finance & Audit / Strategy & Policy / Governance | | |
| PREPARED BY: | | | |
| | Christie Dean, Manager Waste Operations | | |
| REVIEWED BY: | | | |
| | Lynn Tucker, Chief Administrative Officer | | |
| APPROVED BY: | | | |
| | Lynn Tucker, Chief Administrative Officer | | |

RECOMMENDED ACTION:

Staff recommends that the second and final contract extension not be exercised and that the Board issue a tender for the Trinity Conception North area for waste collection and transportation services including regular weekly waste collection, bi-weekly recyclables collection and two annual curbside bulk waste collections.

MOTION:

BE IT RESOLVED that the ERSB Finance & Audit Committee recommend that the Board issue a tender for waste collection services for the Trinity Conception North area beginning April 1, 2020.

BACKGROUND/DISCUSSION:

- The waste collection contract for the Trinity Conception North (TCN) area expires on March 31, 2020.
- The contract provided for two possible one-year extensions and, to date, one of the possible extensions has been exercised.
- The current contracted annual unit cost is \$99.84 plus HST.
- The Board has been striving to ensure all service areas receive the same level of service including two (2) curbside bulk waste collections annually.
- The TCN contract provides for four (4) curbside bulk waste collections annually.
- This contract provided additional bulk waste collections for residents as the Board had not opened all its waste recovery facilities when the contract was initially awarded.
- The TCN area has access to three (3) waste recovery facilities located at Old Perlican, Harbour Grace and Cavendish.

- The Board currently provides services to 12 contract areas 7 receive two bulk collections annually while 1 area receives three bulk collections annually.
- The anticipated increase in the annual household rate would be mitigated by bringing the TCN bulk waste collections in line with other contract areas.
- If a new tender is issued, the TCN area would receive three (3) bulk collections in 2020 and two (2) bulk collections annually for 2021 onward, allowing for the communities to ease into the reduction.

ATTACHMENTS:

None







Government of Newfoundland and Labrador
Department of Education and Early Childhood Development
Office of the Minister

EXC/19/9/804

September 27, 2019

Mr. Harold Mullowney, Chairperson Eastern Regional Service Board 255 Major's Path, Suite 3 St. John's, NL A1A 0L5

Dear Mr. Mullowney:

I write in response to your letter dated September 9, 2019, regarding recycling programs for schools in the Eastern region.

In accordance with Section 75(l)(c) of the *Schools Act, 1997*, school boards are responsible for determining policy for the effective operation of primary, elementary and secondary schools in the district. This would include the establishment of a waste recycling program.

I note that many schools recycle waste plastic and aluminum cans. Any initiatives to expand recycling programs should be discussed with school district officials. As such, I have copied Mr. Tony Stack, Director of Education/CEO with the Newfoundland and Labrador English School District for consideration.

Sincerek

HOW BRIAN WARR, MHA
District of Baie Verte-Green Bay

Minister

cc:

Mr. Tony Stack

BRIEFING NOTE / REPORT

| TITLE: | Snow Clearing Tenders 2019-2020 | | | |
|---------------|---|--|--|--|
| | | | | |
| MEETING DATE: | 2019-10-30 | | | |
| | | | | |
| TO: | | | | |
| | Board / Finance & Audit / Strategy & Policy / Governance | | | |
| PREPARED BY: | | | | |
| | Christie Dean, Manager Waste Operations | | | |
| REVIEWED BY: | | | | |
| | Lynn Tucker, Chief Administrative Officer | | | |
| APPROVED BY: | | | | |
| | Lynn Tucker, Chief Administrative Officer | | | |

RECOMMENDED ACTION:

It is recommended that Eastern Regional Service Board accept the lowest bid for each tender related to the 2019-2020 snow clearing at the Board's waste recovery facilities and that the Board re-tender for snow clearing at the St. Joseph's facility.

MOTION:

BE IT RESOLVED that the ERSB accept the lowest bid for each tender related to the 2019-2020 snow clearing at the Board's waste recovery facilities and that the Board retender for snow clearing at the St. Joseph's facility.

BACKGROUND/DISCUSSION:

- The Board issued tenders for snow clearing and sanding at six of the ten waste recovery facilities that it operates.
- The remaining waste recovery facilities will be either cleared by our internal staff, the onsite contractor or not be open during winter months.
- Unless otherwise noted, there was only one bid received for each location.
- Excluding facilities that were not tendered or no tender was received in 2018 the decrease from the winter of 2018-2019 to the coming winter 2019-2020 is approximately 9 percent overall.
- The low bid for each of the sites is detailed in below and is followed by Table 1 that compares the 2019-2020 tender prices to the tendered amounts from the previous four years.
 - Cavendish (2 bidders) Lowest bidder: G. Groves & Sons Ltd., \$13,200 plus \$1,980 HST for a total of \$15,180;

- Renews-Cappahayden (2 bidders) Lowest bidder: Clowe's Construction Ltd., \$3,590 plus \$538.50 HST for a total of \$\$4,128.50;
- Bay Bulls (3 bidders) Lowest bidder: Harbour Construction Ltd., \$4,576.00 plus \$686.40 HST for a total of \$5,262.40;
- St. Joseph's No bidder;
- Placentia (3 bidders) K.J.H. Dirt Works, \$4,799.96 plus \$719.99 HST for a total of \$5,519.95; and,
- Harbour Grace (1 bidder) Concord Paving Ltd., \$14,900 plus \$2,235 HST for a total of \$17,135.

Table 1:

| Location | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 |
|----------------------|--------------------|--------------------|--------------------|--------------------|
| Cavendish | \$7,349.00 | \$13,200.00 | \$15,705.00 | \$13,200.00 |
| Renews – Cappahayden | \$3,375.00 | \$3,590.00 | \$3,590.00 | \$3,590.00 |
| Bay Bulls | \$8,394.00 | \$7,101.12 | \$5,880.00 | \$4,576.00 |
| St. Joseph's | \$5,000.00 | \$5,500.00 | \$5,500.00 | No bidder |
| Placentia | \$5,720.00 | \$5,600.00 | \$5,218.00 | \$4,799.96 |
| Harbour Grace | \$8,160.00 | \$14,000.00 | \$14,900.00 | \$14,900.00 |
| Sunnyside | no bid received | not tendered | \$24,750.00 | not tendered |
| Whitbourne | internal resources | internal resources | internal resources | Internal resources |
| Clarenville | internal resources | internal resources | internal resources | Internal resources |
| Old Perlican | contractor | contractor | contractor | contractor |
| | responsibility | responsibility | responsibility | responsibility |

ATTACHMENTS:

None