EASTERN REGIONAL SERVICE BOARD

2020 DRAFT BUDGET

| 2020 DR | 1 1 | BUDGET | 1 | |
|--|----------------|-------------|-----------------|-----------------|
| | | 2020 Budget | 2019 Budget | % Budget Change |
| EXPENDITURES | | | | |
| Salaries | 7 | | | |
| Chair/Board Member Remuneration | \$ | 100,000 | \$ 100,000 | 0.0% |
| Salaries (Corporate Administration) | \$ | 559,134 | \$ 578,966 | -3.4% |
| Salaries (Regional Waste Operations) | \$ | 895,881 | \$ 751,785 | 19.2% |
| Salaries (Internal Curbside Collections) | \$ | - | \$ 400,372 | -100.0% |
| Salaries (Water) | \$ | 55,075 | \$ 17,500 | 214.7% |
| Sub-tot | +- | 1,610,090 | \$ 1,848,623 | -12.9% |
| | | , , | , , | |
| Benefits | 7 | | | |
| Employment Insurance | \$ | 26,309 | \$ 35,167 | -25.2% |
| CPP | \$ | 61,938 | \$ 76,359 | -18.9% |
| WHSCC | \$ | 80,000 | \$ 95,000 | -15.8% |
| Health & Life Benefits | \$ | 22,925 | \$ 23,954 | -4.3% |
| RRSP | \$ | 93,095 | \$ 137,545 | -32.3% |
| Sub-tot | al \$ | 284,267 | \$ 368,025 | -22.8% |
| | _ | | | |
| Transportation & Communications | Щ | | | |
| Board/Committee Local Travel & Meetings (mileage & expenses) | \$ | 45,000 | \$ 45,000 | 0.0% |
| Telephone | \$ | 30,000 | \$ 40,000 | -25.0% |
| Staff Local Travel (mileage & expenses) | \$ | 10,000 | \$ 10,000 | 0.0% |
| Professional Development (Board) | \$ | 35,000 | \$ 35,000 | 0.0% |
| Sub-tot | al \$ | 120,000 | \$ 130,000 | -7.7% |
| - | 7 | | | |
| Supplies | + | | | |
| Insurance | \$ | 135,000 | \$ 135,000 | 0.0% |
| Office Expenses | \$ | 80,000 | \$ 80,000 | 0.0% |
| Bank Charges | \$ | 40,000 | \$ 40,000 | 0.0% |
| Sub-tot |) \$ | 255,000 | \$ 255,000 | 0.0% |
| Purchased Services Administrative | ٦ | | | |
| Audit | \$ | 31,200 | \$ 23,000 | 35.7% |
| Professional Development Staff | \$ | 33,000 | \$ 33,000 | 0.0% |
| Professional Services-Legal,HR,IT,Engineering,etc. | \$ | 120,000 | \$ 60,000 | 100.0% |
| Sub-tot | _ | 184,200 | \$ 116,000 | 58.8% |
| | | | | |
| Property, Furnishings & Equipment | floor | | | |
| Office Space (gross lease, Majors Path) | \$ | 86,000 | \$ 86,000 | 0.0% |
| Computer Software/Software Licensing | \$ | 12,000 | \$ 6,000 | 100.0% |
| Photocopier Fees | \$ | 4,000 | \$ 5,000 | -20.0% |
| Furniture & Equipment | \$ | 25,000 | \$ 25,000 | 0.0% |
| Sub-tot | al \$ | 127,000 | \$ 122,000 | 4.1% |

| | | | 2020 Budget | | 2019 Budget | % Budget Change |
|---|-----------|----|-------------|----|-------------|-----------------|
| Purchased Services Consultants | _ | Ī | | | | |
| Communications | | \$ | 120,000 | \$ | 120,000 | 0.0% |
| | Sub-total | \$ | 120,000 | \$ | 120,000 | 0.0% |
| Regional Operations & Waste Recovery Facilities | | | | | | |
| Office Space Lease (Blaketown Yard) | | \$ | - | \$ | - | 0.0% |
| Snow Clearing - All WRF | | \$ | 65,000 | \$ | 40,000 | 62.5% |
| Site Maintenance - All WRF | | \$ | 50,000 | \$ | 30,000 | 66.7% |
| Old Perlican WRF (TCNWM) | | \$ | 175,000 | \$ | 175,000 | 0.0% |
| WRF Compaction Trailer Lease Payments | | \$ | 170,000 | \$ | 170,000 | 0.0% |
| Vehicle Maintenance and Operations | | \$ | 380,000 | \$ | 390,000 | -2.6% |
| Whitbourne Depot Utilities and Phones | | \$ | 25,000 | \$ | 25,000 | 0.0% |
| | Sub-total | \$ | 865,000 | \$ | 830,000 | 4.2% |
| CLARENVILLE REGIONAL TRANSFER STATION | | Ī | | | | |
| Utilities/phone | | \$ | 25,000 | \$ | 25,000 | 0.0% |
| Site Maintenance | | \$ | 35,000 | \$ | 35,000 | 0.0% |
| Vehicle Maintenance and Operations | | \$ | 219,143 | \$ | 200,000 | 9.6% |
| Tipping Fees At Regional Landfill for CTS | | \$ | 400,000 | \$ | 400,000 | 0.0% |
| | Sub-total | \$ | 679,143 | \$ | 660,000 | 2.9% |
| HOUSEHOLD HAZDORDOUS WASTE PROGRAM | | I | | | | |
| HHW Collection Contract and Fire Dept | | \$ | 80,000 | \$ | 90,000 | -11.1% |
| · | Sub-total | \$ | 80,000 | \$ | 90,000 | -11.1% |
| CURBSIDE WASTE COLLECTION PROGRAM | | Ī | | | | |
| Maintenance Depot Costs Allocated to Curbside | | \$ | 30,000 | \$ | 30,000 | 0.0% |
| Internal Curbside Program | | \$ | - | \$ | 650,000 | -100.0% |
| Contracted Services | | \$ | 4,000,000 | | 3,900,000 | 2.6% |
| | Sub-Total | \$ | 4,030,000 | \$ | 4,580,000 | -12.0% |
| WATER/WASTEWATER TREATMENT PROGRAM | = | Ī | | | | |
| WATERWATER TREATMENT I ROOKAM | Sub-Total | \$ | 25,000 | \$ | - | |
| | | | | | | |
| FIRE PROTECTION | Sub-Total | • | 18,500 | \$ | 18,500 | 0.0% |
| | | Ψ. | 10,500 | Ψ | 10,300 | 0.076 |
| TRANSFERS TO RESERVE | | | | | | |
| Regional Capital Reserve | | \$ | 200,000 | \$ | - | |
| Curbside Capital Reserve | | \$ | - | \$ | - | |
| Operational Reserve | | \$ | - | \$ | - | |
| | Sub-Total | \$ | 200,000 | \$ | - | |

| | | 2020 Budget | | 019 Budget | % Budget Change |
|---|--|--|--|---|---|
| TOTAL EXPENSES | \$ | 8,598,200 | \$ | 9,138,147 | -6.3% |
| | 1 | | | | |
| ERSB CAPITAL EXPENDITURES | | | 1 | | |
| Landfill Closures | \$ | 300,000 | \$ | 300,000 | 0.0% |
| Regional Equipment | \$ | 71,000 | \$ | 220,000 | -67.7% |
| Waste Collection Equipment | \$ | - | \$ | 415,000 | -100.0% |
| Sub-Total | \$ | 371,000 | \$ | 935,000 | -60.3% |
| TOTAL OPERATING AND CAPITAL | \$ | 8,969,200 | \$ | 10,073,147 | -11.0% |
| DEVENUE | 1 | | | | |
| REVENUE | | | | | |
| Waste Collection Fees | \$ | 4,590,000 | \$ | 5,100,000 | -10.0% |
| | \$ | 4,590,000 (90,000) | | 5,100,000 (90,000) | |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. | | | | | 0.0% |
| Waste Collection Fees | \$ | (90,000) | \$ | (90,000) | -10.09 0.09 8.69 20.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. | \$ | (90,000) 190,000 | \$ | (90,000) 175,000 | 0.0% |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees | \$ \$ | (90,000) 190,000 60,000 | \$ | (90,000) 175,000 50,000 | 0.0% 8.6% 20.0% 0.0% |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station | \$ \$ \$ | (90,000) 190,000 60,000 19,200 | \$ \$ \$ | (90,000) 175,000 50,000 19,200 | 0.09 8.69 20.09 0.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics | \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 | \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 | 0.0% 8.6% 20.0% 0.0% 0.0% -20.0% |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest Miscellaneous Revenue | \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 | 0.09 8.69 20.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest Miscellaneous Revenue Regional Landfill Tipping Fee Derived | \$ \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 35,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 75,000 25,000 | 0.09 8.69 20.09 0.09 -20.09 40.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 35,000 3,300,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 75,000 25,000 3,339,572 | 0.09 8.69 20.09 0.09 -20.09 40.09 |
| Waste Collection Fees Provision for Bad Debt Clarenville Transfer Station Tipping Fees/Permit Fees/Etc. Transportation Charges - Clarenville Transfer Station Fire Protection Services Fees Recyclable Metals and Electronics Interest Miscellaneous Revenue Regional Landfill Tipping Fee Derived HST Rebate | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 190,000 60,000 19,200 75,000 60,000 35,000 3,300,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (90,000) 175,000 50,000 19,200 75,000 25,000 3,339,572 350,000 | 0.09 8.69 20.09 0.09 -20.09 40.09 -1.29 |

\$

8,969,200 \$

10,073,147

-11.0%

TOTAL REVENUE